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TO: DIVISION OF CORPORATIONS

FAX #: (850)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY  
CONTACT: RAY STORMONT  
PHONE: (305)541-3694

EFFECTIVE DATE

12-17-97

ACCT#: 072450003255

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NAME: CORPORATE SYNERGIES, INC.

AUDIT NUMBER.....H97000011719

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES..... 4

CERT. COPIES.....1

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FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

July 18, 1997

EMPIRE

SUBJECT: CORPORATE SYNERGIES, INC.  
REF: W97000016624

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refax the complete document, including the electronic filing cover sheet.

The person designated as incorporator in the document and the person signing as incorporator must be same.

If you have any further questions concerning your document, please call (850) 487-6931.

Becky McKnight  
Document Specialist

FAX Aud. #: H97000011719  
Letter Number: 497A00036706

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ARTICLES OF INCORPORATION

(4)

OF

EFFECTIVE DATE

7-17-97

CORPORATE SYNERGIES, INC.

The undersigned incorporator, for purposes of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

- FIRST: The name of the Corporation is CORPORATE SYNERGIES, INC. (the "Corporation").
- SECOND: The street address of the initial principal office and mailing address of the Corporation is c/o 201 South Biscayne Boulevard, Suite 3000, Miami, Florida 33131.
- THIRD: The Corporation is authorized to issue 10,000 shares of common stock, par value \$.01 per share.
- FOURTH: The street address of the initial registered office of the Corporation is: Miami Center, 201 South Biscayne Boulevard, Suite 3000, Miami, Florida 33131 and the registered agent at that address is: B & C Corporate Services, Inc.
- FIFTH: The name and address of the incorporator of the Corporation is: Dale S. Bergman, Broad and Cassel, Miami Center, 201 South Biscayne Boulevard, Suite 3000, Miami, Florida 33131.
- SIXTH: The Corporation is organized for the purpose of transacting any and all lawful activities or business for which corporations may be formed under Chapter 607 of the Florida Statutes.

Dale S. Bergman  
Florida Bar Number 0558000  
Broad and Cassel  
Miami Center, Suite 3000  
200 South Biscayne Boulevard  
Miami, Florida 33131  
(305) 373-9400

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SEVENTH: The Corporation shall have one director initially and the number of directors may be increased or diminished from time to time as provided in the Bylaws but shall never be less than one. The name and address of the initial directors of the Corporation are:

Allan Applestein  
DCA Grantor Trust  
19925 NE 39 Place  
Aventura, Florida 33180

EIGHTH: The corporate existence of the Corporation shall commence on July 17, 1997.

NINTH: The Corporation shall indemnify any director or officer to the fullest extent permitted by Florida Law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 17<sup>th</sup> day of July, 1997.



Dale S. Bergman, Incorporator

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TOTAL P.05.

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ACCEPTANCE OF APPOINTMENT  
OF  
REGISTERED AGENT

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0505 of the Florida Business Corporation Act.

B & C CORPORATE SERVICES, INC.

By: Martha Freeman  
Martha Freeman, Assistant Secretary

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