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THE UNITED STATES  
CORPORATION  
COMPANY

ACCOUNT NO. : 072100000032

REFERENCE : 459370 9029A

AUTHORIZATION :

COST LIMIT : \$ 122.50

*Patricia Pigatto*

ORDER DATE : July 11, 1997

ORDER TIME : 8:46 AM

ORDER NO. : 459370-005

CUSTOMER NO: 9029A

200002236952--2

CUSTOMER: Kathy Moro, Legal Assistant  
FRANK EFFMAN WEINBERG & BLACK,  
P.A.  
Second Floor  
8000 Peters Road  
Plantation, FL 33324

DOMESTIC FILING

NAME: MARIAN POLAN MODEL MANAGEMENT,  
INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION  
       CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY  
       PLAIN STAMPED COPY  
       CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Daniel W Leggett

EXAMINER'S INITIALS:

TALLAHASSEE, FLORIDA  
97 JUL 14 PM 1:45

RECEIVED  
97 JUL 14 AM 10:51

LBN JUL 14 1997

FILED

ARTICLES OF INCORPORATION  
OF  
MARIAN POLAN MODEL MANAGEMENT, INC.

97 JUL 14 PM 1:45

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

MARIAN POLAN MODEL MANAGEMENT, INC.

The address of the principal office of this corporation shall be 8000 Peters Road, Second Floor, Plantation, Florida 33324, and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 400 shares of common stock having \$1.00 par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of the corporation shall be 8000 Peters Road, Second Floor, Plantation, Florida 33324, and the name of the initial registered agent of the corporation at that address is Steve Weinberg.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. OFFICERS AND DIRECTORS

This corporation shall have one officer and one director, initially. The name and street address of the initial officer and director who shall hold office for the first year of the corporation, or until his successor is elected or appointed is:

Brett E. Howell	8000 Peters Road, Second Floor
Dir./Pres./V.Pres.	Plantation, Florida 33324
Sec./Treas.	

ARTICLE VII. INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation:

Corporation Service Company  
1201 Hays Street  
Tallahassee, Florida 32301

IN WITNESS WHEREOF, the undersigned agent of  
Corporation Service Company, has hereunto set their hand  
and seal of Corporation Service Company, on July 14, 1997.

CORPORATION SERVICE COMPANY

By: Gail Shelby  
Its Agent, Gail Shelby

DWL

# CERTIFICATE OF DESIGNATION OF

## REGISTERED AGENT/REGISTERED OFFICE

PURSUANT TO THE PROVISIONS OF SECTION 607.0501 or 617.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is: MARIAN POLAN MODEL MANAGEMENT, INC.

2. The name and address of the registered agent and office is:

STEVE WEINBERG

(Name)

8000 PETERS ROAD, SECOND FLOOR

(P.O. Box or Mail Drop Box NOT acceptable)

PLANTATION, FLORIDA 33324

(City/State/Zip)

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

  
(Signature)

7-14-1997

(Date)

FILED  
JUL 16 PM 1:45  
TALLAHASSEE, FLORIDA