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TRANSMITTAL LETTER

FLORIDA DEPARTMENT OF STATE  
DIVISION OF CORPORATIONS  
P.O. BOX 6327  
TALLAHASSEE, FL 32314

SUBJECT: R & M Tenant Development, Inc.  
(PROPOSED CORPORATE NAME)

ENCLOSED IS AN ORIGINAL AND ONE (1) COPY OF THE ARTICLES OF  
INCORPORATION AND A CHECK OR MONEY ORDER FOR \$122.50.

FROM: MARY FOX, E.A. & Associates, Inc.  
William Fox

NAME (PRINTED OR TYPED)  
5608 SE 113th Street, Suite "B"  
ADDRESS  
Belleview, FL 34420  
CITY, STATE, & ZIP  
352-347-4424  
TELEPHONE NUMBER

100002236121--5  
-07/11/97--01092--001  
\*\*\*122.50 \*\*\*122.50

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
97 JUL -7 AM 9:47

NOTE: PLEASE PROVIDE THE ORIGINAL AND ONE COPY OF THE ARTICLES.

8/18/97

EFFECTIVE DATE

7/1/97

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DIVISION OF CORPORATIONS  
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ARTICLES OF INCORPORATION

OF

R & M Tenant Development, Inc.

ARTICLE I - Name

The name of this corporation is R & M Tenant Development, Inc.

ARTICLE II - Date of Incorporation

The date of incorporation requested is July 1, 1997

ARTICLE III - Duration

The period of its duration is perpetual.

ARTICLE IV - Address of Principal Office

Address of principal office is

6091 SW 80th Street, Ocala, FL 34476

ARTICLE V - Capital Stock and Voting Rights

The aggregate number of shares which this corporation shall have authority to issue and have outstanding at any time shall be 500 shares of common stock of par value of \$1.00 per share.

ARTICLE VI - Initial Registered Office

The street address of the initial registered office of the corporation is 6091 SW 80th Street, Ocala, FL 34476

ARTICLE VII - Initial Registered Agent

Designation and Acceptance

The name of the initial registered agent of this corporation is Michelle Dallaire, who signed these articles of Incorporation to indicate her acceptance and agreement to act in this capacity as contemplated by S607.164, Florida Statutes.

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ACCEPTANCE

I HERE BY accept the appointment as Registered Agent for  
R & M Tenant Development, Inc.

Michelle M. Dallaire  
Registered Agent

ARTICLE VIII - Board of Directors

The corporation shall have two (2) directors, Whom shall  
serve concurrent one-year terms. The number of Directors may be  
increased or decreased from time to time by amendment to  
these Articles of Incorporation. The name and address of the  
initial directors of this corporation are:

Ronald Dallaire, 6091 SW 80th Street, Ocala, FL 34476

and

Michelle Dallaire, 6091 SW 80th Street, Ocala, FL 34476

ARTICLE IV - Incorporator

The following is the name and address of the incorporator:

Michelle Dallaire, 6091 SW 80th Street, Ocala, FL 34476

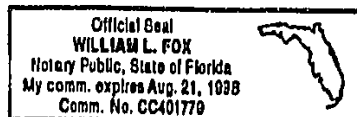
The undersigned incorporator has executed these Articles of  
Incorporation this 3rd day of July, 1997.

Michelle M. Dallaire

STATE OF FLORIDA  
COUNTY OF MARION

BEFORE ME, a Notary Public, authorized to take acknowledge-  
ments in the state and county set forth above, personally appeared  
Bryan Merrill known to me and known by me to be the person who  
executed the foregoing Articles of Incorporation and he  
acknowledged before me that he executed the same.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed  
my official seal, in the state and county aforesaid, this  
3rd day of July, 1997.



William L. Fox  
Notary Public, State of Florida  
My commission Expires: 8/21/98