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FLORIDA DIVISION OF CORPORATIONS

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FROM: BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.
075350000353
CONTACT: CATHY LEACH
PHONE: (212)431-5000
(212)431-1441

ACCT#:

FAX #:

NAME: SAL PAL LAND CO. INC.
AUDIT NUMBER.....H97000010694
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
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6/30/97

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ARTICLES OF INCORPORATION

OF

SAL PAL Land Co. Inc.

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TALLAHASSEE, FLORIDA

THE UNDERSIGNED sole incorporator, being a natural person competent to contract and desiring to form a corporation under Title XXXV, Chapter 607 of the revised Florida Statutes, herewith submits the following information:

1. The name of the corporation is **SAL PAL Land Co. Inc.**
2. The duration of the corporation shall be perpetual.
3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
4. The aggregate number of shares which the corporation shall have authority to issue is **5,000** shares with a Par Value of **\$1.00**, and of one class.
5. The principal address and mailing address of the corporation will be **830 NE 18TH STREET, FORT LAUDERDALE, FL 33410** and the name of its initial registered agent at such address is **LINDA CRUCE**.
6. The number of directors constituting the initial board of directors is **ONE** and the name and address of each person who is to serve as a member thereof is as follows:

LINDA CRUCE, 830 NE 18TH ST., FORT LAUDERDALE, FL 33410

7. The name and address of the sole incorporator is: **ROBERT ARATINGI, c/o BlumbergExcelsior CORPORATE SERVICES, INC., 62 WHITE STREET, 2ND FLOOR, NEW YORK, NY 10013.**

IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these Articles of Incorporation.

Dated: **06/26/97**

BlumbergExcelsior
62 White St
New York, NY 10013
212-431-5000


ROBERT ARATINGI
Sole Incorporator

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ACCEPTANCE OF APPOINTMENT

AS

REGISTERED AGENT

I, the undersigned, do hereby accept appointment as Registered Agent of SAL PAL Land Co. Inc. , the within named corporation.

Dated: 6/26/97


LINDA CRUCE

BlumbergExcelsior
62 White St
New York, NY 10013
212-431-5000

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