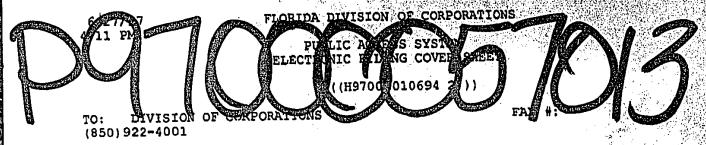
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FROM: BLUMBERG/EXCELSIOR CORPORATE SERVICES, INC.

ACCT#:

075350000353

CONTACT: CATHY LEACH PHONE: (212)431-5000

FAX #:

(212) 431-1441

NAME: SAL PAL LAND CO. INC.

AUDIT NUMBER...... H97000010694

DOC TYPE..... FLORIDA PROFIT CORPORATION OR P.A.

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ARTICLES OF INCORPORATION

OF

SAL PAL Land Co. Inc.

97 JUN 30 AH 8.
SECRETARSEE, FLORE
TALL AHASSEE, FLORE

THE UNDERSIGNED sale incorporator, being a natural person competent & contract and desiring to form a corporation under Title XXXV. Chapter 607 of the revised Florida Statutes, herewith submits the following information:

- 1. The name of the corporation is SAL PAL Land Co. Inc.
- 2. The duration of the corporation shall be perpetual.
- 3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
- 4. The aggregate number of shares which the corporation shall have authority to issue is 5,000 shares with a Par Value of \$1.00, and of one class.
- 5. The principal address and mailing address of the corporation will be 830 NE 18TH STREET, FORT LAUDERDALE, FL 33410 and the name of its initial registered agent at such address is LINDA CRUCE.
- 6. The number of directors constituting the initial board of directors is ONE and the name and address of each person who is to serve as a member thereof is as follows:

LINDA CRUCE, 830 NE 18TH ST., FORT LAUDERDALE, FL 33410

7. The name and address of the sole incorporator is: ROBERT ARATINGI, c/o BlumbergExcelsior CORPORATE SERVICES, INC., 62 WHITE STREET, 2ND FLOOR, NEW YORK, NY 10013.

IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these Articles of Incorporation.

Dated: 06/26/97

BlumbergExcelsion 62 White St New York, NY 10013 212-431-5000

ROBERT ARATINGI

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ACCEPTANCE OF APPOINTMENT

AN

HECISTERED AGENT

7, the undersigned, do hereby accept appointment as Registered Apant of SAL PAL Land Co. Inc., the within named curporation.

Dated: 6/26/97

LINEA CRUCE

BlumbergExcelsior 62 White St New York, NY 10013 212-431-5000 97 JUN 30 My 8-3
SECRETAIN DESTAIL
TALLAHASSEF DESTAIL

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