

LAW OFFICES OF  
**MICHAEL SCHIFFRIN & ASSOCIATES, P.A.**

SUITE 1400 - SUNTRUST INTERNATIONAL CENTRE  
ONE SOUTHEAST THIRD AVENUE  
MIAMI, FLORIDA 33131

TELEPHONE: (305) 539-0000  
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(305) 372-3670

**P97000053602**

ASSOCIATED OFFICE:  
**SKELNEY ASSOCIATES, S.C.**  
RIO DANUBIO NO. 69 - 5<sup>a</sup> PISO  
COLONIA CUAUTEMOC, C.P. 06500  
MEXICO, D.F. (MEXICO CITY)  
TELEPHONE: (5) 511-11-65  
TELECOPIER (5) 533-50-74

June 13, 1997

Secretary of State  
Division of Corporations  
The Capitol  
Tallahassee, Florida 32301

400002214604-003  
-06/17/97-01054-003  
\*\*\*\*122.50 \*\*\*\*122.50

Re: Telecommunications Management Services, Inc.

Dear Sir/Madam:

Enclosed please find an original and one copy of the Articles of Incorporation and Designation and Acceptance of Registered Agent with regard to **Telecommunications Management Services, Inc.**, along with our check in the amount of \$122.50 representing your fee for incorporating same. Please be so kind as to return the certificate of incorporation to the undersigned in the enclosed stamped, self-addressed envelope provided for your convenience.

Of course, if you should have any questions or need anything further, please advise immediately.

Very truly yours,

  
MICHAEL SCHIFFRIN & ASSOCIATES, P.A.

MICHAEL SCHIFFRIN, ESQ.

MS/ine  
Encl.

FILED  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
97 JUN 17 AM 8:29

6-15-97  
WS

**ARTICLES OF INCORPORATION**  
**OF**  
**TELECOMMUNICATIONS MANAGEMENT SERVICES, INC.**

I, the undersigned Incorporator, hereby make, acknowledge and file these Articles of Incorporation for the purpose of becoming a corporation under the laws of the State of Florida.

**ARTICLE I - NAME AND PRINCIPAL OFFICE ADDRESS**

The name of this corporation shall be:

**TELECOMMUNICATIONS MANAGEMENT SERVICES, INC.**

and its principal office shall be temporarily located at:

1633 North Bayshore Drive  
Miami, Florida 33132

**ARTICLE II - NATURE OF BUSINESS**

The general purpose for which this corporation is organized is to transact any and all lawful business for which the corporation may be incorporated under Chapter 607, Florida Statutes.

**ARTICLE III - AUTHORIZED SHARES**

The corporation shall be authorized to create and issue 1,000 shares of Common Stock having a par value of \$1.00 per share.

The whole or any part of the authorized shares of the Corporation may be issued for a consideration payable in cash or other property, tangible or intangible, or in labor or services actually performed for the Corporation having a value as is determined from time to time by the Board of Directors of the Corporation, not less than the par value of the stock so to be issued.

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SECRETARY OF STATE  
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#### ARTICLE IV - DIRECTORS NAMES AND STREET ADDRESSES

The names and street addresses of the members of the first board of Directors who shall hold office until their successors have been duly elected or appointed and have qualified are as follows:

<u>NAME</u>	<u>STREET ADDRESS</u>
Eduardo Mendoza	1633 North Bayshore Drive Miami, Florida 33132
Ricardo Suarez	201 Galen Drive Key Biscayne, Florida 33149

#### ARTICLE V - INCORPORATOR

The name and street address of the person signing these Articles of Incorporation is as follows:

<u>NAME</u>	<u>STREET ADDRESS</u>
Ricardo Suarez	201 Galen Drive Key Biscayne, Florida 33149

The following additional provisions for the regulation of the business and for the conduct of the affairs of the Corporation and creating, dividing, limiting and regulating the power of the Corporation, its stockholders and directors, are hereby adopted as a part of these Articles of Incorporation:

1. No person shall be required to own, hold or control stock in the Corporation as a condition precedent to holding an office in this Corporation.
2. The Board of Directors may prescribe a method or methods for replacement of lost certificates and prescribe reasonable conditions by way of security upon the issue of new certificates therefor.
3. In addition to other powers granted by these Articles of Incorporation and by law, the Corporation shall have power to adopt By-Laws not inconsistent with law or these Articles of Incorporation, and to change, amend and repeal the name, for the exercise and government of its affairs and property, the transfer of its records of its stock or other securities, and the calling and holding of meetings of its stockholders. In no event, however, shall the By-

Laws which may be adopted, or any provision thereof, limit in any way the powers or rights of the Corporation provided by the law and by these Articles of Incorporation.

4. The Board of Directors, by the affirmative vote of a majority of the directors then in office, and irrespective of any personal interest of any of its members, shall have authority to establish reasonable compensation of all directors for services to the Corporation as directors, officers, or otherwise.

5. The Corporation shall indemnify any officer or director, or any former officer of director, to the fullest extent permitted by law.

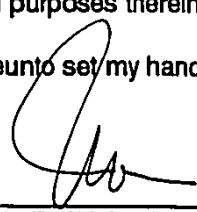
**IN WITNESS WHEREOF**, the undersigned has made and subscribed these Articles of Incorporation at Miami, Florida for uses and purposes aforesaid, this 13 day of June, 1997.

  
RICARDO SUAREZ, Incorporator

STATE OF FLORIDA )  
: ss  
COUNTY OF DADE )

BEFORE ME, the undersigned authority, appeared **RICARDO SUAREZ**, [X] to me personally known; or [ ] who produced \_\_\_\_\_ as identification, who after first being duly sworn stated that he is the person subscribing to the above and foregoing Articles of Incorporation, and who freely and voluntarily acknowledged before me according to law that he made and subscribed the same for the uses and purposes therein mentioned and set forth.

**IN WITNESS WHEREOF**, I have hereunto set my hand and seal at Miami, Dade County, Florida, this 13 day of June, 1997.

  
NOTARY PUBLIC - STATE OF FLORIDA

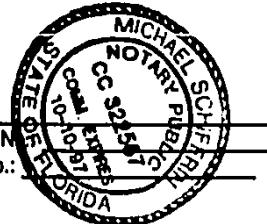
{SEAL}

or

Print Name:

Commission No.

Expiration No.:



DESIGNATION AND ACCEPTANCE

OF

REGISTERED AGENT

SECRET  
DIVISION 1  
97 JUN 17 AM 8:29  
STATE  
CORPORATIONS

PURSUANT to Chapters 48.091 and 607, Florida Statutes,  
**TELECOMMUNICATIONS MANAGEMENT SERVICES, INC.**, having filed its Articles  
of Incorporation contemporaneously herewith, with its principal offices as indicated therein  
temporarily located at 1633 North Bayshore Drive, Miami, Florida 33132, has named MICHAEL  
SCHIFFRIN, ESQUIRE, whose address is Suite 1400 - SunTrust International Centre, One  
Southeast Third Avenue, Miami, Florida 33131, as its Registered Agent to accept service of  
process within this State.

  
RICARDO SUAREZ, Incorporator

HAVING been named as registered agent to accept service of process for the  
above stated corporation, at the location designated herein, I hereby accept to act in this  
capacity, and agree to comply with the laws of Florida applicable thereto.

  
MICHAEL SCHIFFRIN, ESQ.  
Michael Schiffrin & Associates, P.A.  
Suite 1400 - SunTrust International Centre  
One Southeast Third Avenue  
Miami, Florida 33131  
Telephone: (305) 539-0000  
Telecopier: (305) 371-6934