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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

6/09/97

FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (904) 922-4001

FROM: ACE INDUSTRIES, INC.
CONTACT: PAM FRIEDMAN
PHONE: (305) 358-2571

ACCT#: 070744001530

FAX #: (305) 358-7832

NAME: RICHARD TIRE SERVICES, INC.
AUDIT NUMBER.....H97000009401
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
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ARTICLES OF INCORPORATION

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Article 1: Name of Corporation RICHARD TIRE SERVICES, INC. 97 JUN -9 AM 11: 44
Address of Corporation 2853 WEST OKEECHOBEE ROAD SECRETARY OF STATE
HIALEAH, FLORIDA 33010 TALLAHASSEE, FLORIDA

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 500, with a par value of \$10.00. (PAR VALUE is NOT REQUIRED).

Article 3: REGISTERED AGENT
and
REGISTERED OFFICE: REINA AF. GARAY
630 WEST 23rd STREET
HIALEAH, FLORIDA 33010

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

Reina A.F. Garay 6/6/97
Signature of Registered Agent Date
REINA AF. GARAY

Article 4: The Board of Directors are: (Board of Directors is NOT REQUIRED)
First listed is President. Second is Vice-President. Then, sec/treasurer
1. RICHARD J. GARAY REINA AF. GARAY
630 WEST 23rd STREET 630 WEST 23rd STREET
HIALEAH, FLORIDA 33010 HIALEAH, FLORIDA 33010

Article 5: The Name and Address of the INCORPORATOR is:

REINA AF. GARAY
630 WEST 23rd STREET
HIALEAH, FLORIDA 33010

In witness whereof I have subscribed my name Reina A.F. Garay
Signature of Incorporator
REINA AF. GARAY

#97-9401
Prepared by:

ace INDUSTRIES, INC.
54 NW 11th Street
Miami, FL 33136
305-358-2571