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MONTELLO & KENNEY, P.A.

701 BRICKELL AVENUE SUITE 1200 MIAMI, FLORIDA 33131

FAX (305) 373-0300 FAX (305) 373-3739 May 27, 1997 FILED

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VIA FEDERAL EXPRESS

Secretary of State Division of Corporations 409 East Gaines Street Tallahassee, Florida 32399

Re: Key West Ready-Mix Corp.

Dear Sir/Madam:

Enclosed herewith please find two original sets of Articles of Incorporation for the above-captioned corporation along with our check in the amount of \$70.00.

Thank you for your cooperation in this matter and, if you have any questions, please call.

Sincerely,

Judith Kenney

JK:af

Enclosures

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ARTICLES OF INCORPORATION

OF

KEY WEST READY-MIX CORP.

The undersigned, acting as incorporator, signs the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

ARTICLE I

The name of the corporation shall be:

KEY WEST READY-MIX CORP.

(hereinafter the "Corporation").

ARTICLE II

The existence of the Corporation shall commence upon the filing of these Articles of Incorporation by the Department of State and shall be perpetual.

ARTICLE III

The Corporation may engage in any and all businesses and activities permitted by the laws of the State of Florida. The Corporation shall have all of the powers vested in a corporation organized under and existing by virtue of such laws.

ARTICLE IV

The maximum number of shares which the Corporation shall have authority to issue shall be 10,000 shares of common stock with a par value of \$0.10 per share.

ARTICLE V

The street address of the Corporation's initial registered office and the Corporation's initial registered agent at that address shall be:

Judith Kenney 701 Brickell Avenue, Suite 1200 Miami, Florida 33131

ARTICLE VI

The Corporation shall have one director initially. The name and address of the initial director of the corporation, who shall hold office until her successors are elected and qualified or until her earlier resignation or removal from office is:

Judith Kenney c/o Montello & Kenney, P.A.
701 Brickell Avenue, Suite 1200
Miami, Florida 33131

The number of directors may be increased or decreased from time to time pursuant to the bylaws of the Corporation, but shall not be less than one.

ARTICLE VII

The name and address of the incorporator of the Corporation is:

Judith Kenney MONTELLO & KENNEY, P.A. 701 Brickell Avenue, Suite 1200 Miami, Florida 33131

ARTICLE VIII

The mailing address of the Corporation's principal office shall be:

701 Brickell Avenue, Suite 1200 Miami, Florida 33131

ARTICLE IX

This corporation shall indemnify, and shall advance expenses on behalf of, its officers and directors to the fullest extent not prohibited by any law in existence either now or hereafter.

Executed at Miami, Florida this 27th day of May, 1997.

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of KEY WEST READY-MIX CORP., the undersigned accepts such appointment and agrees to act in such capacity.

Dated this 27th day of May, 1997.

Judith Kenney

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