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Address Tallahassee, Flo			
City State Zip	Phone TION(S) NAME	51000021 -05/20/3 *****70	84875- 70104900 1.00 *****70
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STATE OF FLORIDA

ARTICLES OF INCORPORATION

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JRH Palm Harbor, Inc. FIRST: THE CORPORATE NAME THAT SATISFIES THE REQUIREMENTS OF SECTION 607.0401 IS: JRH Palm Harbor, Inc. SECOND: THE STREET ADDRESS OF THE INITIAL PRINCIPAL OFFICE AND, IF DIFFERENT, THE MAILING ADDRESS OF THE CORPORATION IS: 123 South Front Street, Memphis, Tennessee 38103 THIRD: THE NUMBER OF SHARES THE CORPORATION IS AUTHORIZED TO ISSUE IS: One Thousand (1,000) *FOURTH: (a) IF THE SHARES ARE TO BE DIVIDED INTO CLASSES, THE DESIGNA-TION OF EACH CLASS IS: common One Thousand (1,000) One Dollar Par Value (b) STATEMENT OF THE PREFERENCES, LIMITATIONS AND RELATIVE RIGHTS IN RESPECT OF THE SHARES OF EACH CLASS: **PREFERENCES** CLASS LIMITATIONS RELATIVE RIGHTS Not Applicable *FIFTH: (a) IF THE CORPORATION IS TO ISSUE THE SHARES OF ANY PREFERRED

Not Applicable

OR SPECIAL CLASS IN SERIES, THE DESIGNATION OF EACH SERIES IS:

(*Optional)

(b) STATEMENT OF THE VARIATIONS IN THE RELATIVE RIGHTS AND PREFERENCES AS BETWEEN SERIES INSOFAR AS THE SAME ARE TO BE FIXED IN THE ARTICLES OF INCORPORATION:

SERIES	RELATIVE RIGHTS	PREFERENCES
None	None	None
DIRECTORS TO ES	MENT OF ANY AUTHORITY TO TABLISH SERIES AND FIX AND SHTS AND PREFERENCES BETW	BE VESTED IN THE BOARD OF DETERMINE THE VARIATIONS IN VEEN SERIES:
None		
SIXTH: PROVISIO	ONS GRANTING PREEMPTIVE RI	GHTS ARE:
None		
SEVENTH: PROV	ISIONS FOR THE REGULATION C	OF THE INTERNAL AFFAIRS OF THE
Bylaws of the Corpo	oration	
CORPORATION IS C/O	A - AAAAAA TIAN EVETERA 1	TIAL REGISTERED OFFICE OF THE 200 SOUTH PINE ISLAND ROAD. IAME OF ITS INITIAL REGISTERED STEM

*NINTH: THE NUMBER OF DIRECTORS CONSTITUTING THE INITIAL BOARD OF DIRECTORS OF THE CORPORATION IS ONE (1) , AND THE NAMES AND ADDRESSES OF THE PERSONS WHO ARE TO SERVE AS DIRECTORS UNTIL THE FIRST ANNUAL MEETING OF SHAREHOLDERS OR UNTIL THEIR SUCCESSORS ARE ELECTED AND SHALL QUALIFY AREX IS:

J.R. Hyde, III

123 South Front Street, Memphis, Tennessee 38103

TENTH: THE NAME AND ADDRESS OF EACH INCORPORATOR IS:

M. Clay Bethell Baker, Donelson, Bearman & Caldwell 165 Madison Avenue, Suite 2000 Memphis, Tennessee 38103

THIS	14th	DAY OF_	May	1 9 <u>97</u>
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