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May 7, 1997

Florida Department of State  
P. O. Box 6327  
Tallahassee, FL 32314

7000002174007--1  
05/12/97--01057--0002  
\*\*\*\*122.50 \*\*\*\*122.50

RE: Fred Taylor & Assoc., Inc.

Dear Sir:

Enclosed please find the original and one executed copy of the Articles of Incorporation of the above company, together with a check payable to you in the amount of \$122.50 for the filing, etc.

After incorporation, please transmit the usual certified copy to this office.

Thank you for your cooperation.

Yours very truly,

*HZM* for

Herbert Z. Marvin

HZM:dab

Enclosures

FILED  
97 MAY 12 AM 11:02  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

B. REGISTER MAY 14 1997

**ARTICLES OF INCORPORATION  
OF  
FRED TAYLOR & ASSOC., INC.**

**FILED**  
97 MAY 12 AM 11:02  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

**ARTICLE I**

The name of this corporation is: **FRED TAYLOR & ASSOC., INC.**

**ARTICLE II**

The principal office of this corporation shall be at: 7352 SW 120 Avenue, Miami, FL 33183,  
with the privilege of having branch offices at any other place within and without the State of Florida.

**ARTICLE III**

This corporation is organized for the purpose of transacting any and all lawful business.

**ARTICLE IV**

The total number of shares of capital stock which may be issued by this corporation is 100  
shares, no par value. All such stock shall be payable in cash, property, labor, or services at a just  
value to be fixed by the Board of Directors at a meeting called for that purpose.

**ARTICLE V**

The street address and initial registered office and the name of the initial registered agent at  
such address, of this Corporation, shall be as follows:

Fred Taylor	7352 SW 120 Avenue Miami, FL 33183
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**ARTICLE VI**

The names and street addresses of each person signing these Articles of Incorporation as a  
subscriber is as follows:

Fred Taylor	7352 SW 120 Avenue Miami, FL 33183
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**ARTICLE VII**

The names and street addresses of the first Board of Directors of this Corporation who shall hold office for the first year, or until successors are chosen, shall be:

Fred Taylor

7352 SW 120 Avenue  
Miami, FL 33183

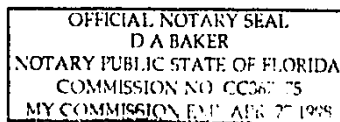
IN WITNESS WHEREOF each undersigned subscriber has executed these Articles of Incorporation this 7<sup>th</sup> day of May, 1997.

Fred Taylor  
Fred Taylor

STATE OF FLORIDA     )  
                                  )  
COUNTY OF DADE     )

I HEREBY CERTIFY that on this day before me, a Notary Public duly authorized in the said State and County above to take acknowledgments, personally appeared Fred Taylor, to me known to be the person who executed the foregoing Articles of Incorporation and who acknowledged before me that she executed the same.

Witness my hand and official seal in the State and County above named this 7<sup>th</sup> day of May, 1997.



D A Baker  
Notary Public, State of Florida at Large  
My Commission Expires:

The undersigned, having been named to accept service of process for the above Corporation at the place designated in Article V hereof, hereby accepts such agency and agrees to comply with the provision of the Florida Statutes relative to keeping open said office.

Fred Taylor  
Fred Taylor

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TALLAHASSEE, FLORIDA