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FLORIDA DIVISION OF CORPORATIONS  
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: FAS-T CORP. AGENTS, INC.  
CONTACT: LIDIA FERNANDEZ  
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NAME: BLAIR AND KAISER MEDICAL MANAGEMENT, INC.

AUDIT NUMBER.....H97000007832

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..1

PAGES..... 3

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**ARTICLES OF INCORPORATION**  
**OF**

**BLAIR AND KAISER MEDICAL MANAGEMENT, INC.**

The undersigned Incorporator(s), for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopt(s) the following Articles of Incorporation.

**ARTICLE I NAME**

The name of the corporation shall be: BLAIR AND KAISER MEDICAL MANAGEMENT, INC.

The principal place of business of this corporation shall be:

2451 Brickell Ave., Suite 2F Miami, Florida 33129

**ARTICLE II NATURE OF BUSINESS**

This corporation may engage in or transact any or all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, country, territory or nation.

**ARTICLE III CAPITAL STOCK**

The aggregate number of shares of stock and its value that this corporation is authorized to have outstanding at any one time is: 100 Shares at \$1.00 Par Value.

**ARTICLE IV TERM OF EXISTENCE**

This corporation is to exist perpetually.

**ARTICLE V OFFICERS DIRECTORS**

The name(s) and street address(es) of the initial officer(s) and director(s), if any, who shall hold office the first year of the corporation's existence or until their successor(s) is(are) elected, is(are):

V/PRESIDENT: David Gonzalez 6426 S.W. 30th St.  
Miami, Fl 33155

PRESIDENT: Robert Gonzalez Jr. 2451 Brickell Ave., Suite 2F  
Miami, Fl 33129

Prepared by: Robert Gonzalez Jr.  
2451 Brickell Ave.  
Suite 2F  
Miami, Fl 33129  
(305) 285-7460

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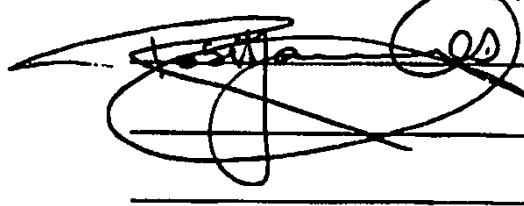
ARTICLE VI INCORPORATOR(S)

The name(s) and street address(es) of the incorporator(s) to this articles of Incorporation is(are):

Robert Gonzalez Jr. 2451 Brickell Ave.  
Suite 2F  
Miami, Fl 33129

IN WITNESS WHEREOF, the undersigned incorporator(s) has(have) executed these Articles of Incorporation this 13th day of May, 1997.

Signature(s) of Incorporator(s)

A handwritten signature, likely of Robert Gonzalez Jr., is written over a horizontal line. The signature is stylized with loops and a large 'R' or 'G' shape. Below the signature line, there is another horizontal line.

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**CERTIFICATE OF DESIGNATION**  
**REGISTERED AGENT/REGISTERED OFFICE**

Pursuant to the provisions of Section 607.325, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation:

BLAIR AND KAISER MEDICAL MANAGEMENT, INC.

2. The name and address of the registered agent and office is:

Robert Gonzalez Jr. 2451 Brickell Ave., Suite 2F

(P.O. BOX NOT ACCEPTABLE)

Miami, Fl 33129

(CITY/STATE/ZIP)

SIGNATURE 

TITLE PRESIDENT

DATE 05/13/97

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.

SIGNATURE 

DATE 05/13/97

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