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The Arlington Group, Inc.  
2520 Coral Way  
Suite 2218  
Miami, Florida 33145

## The Arlington Group

May 1, 1997

Florida Department of State  
Division of Corporations  
P. O. Box 6327  
Tallahassee, Florida 32314

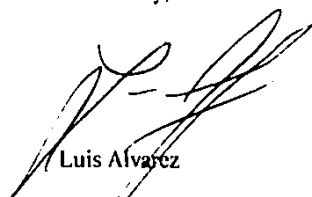
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To whom it may concern:

Enclosed please find Articles of Incorporation and a check in order to incorporate The Arlington Group. Please be advised that your office was contacted today to check on the name availability. The name is available.

Thanking you for your attention to this matter, I remain.

Yours truly,

  
Luis Alvarez  
LA

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SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
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International Projects

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**ARTICLES OF INCORPORATION**

**OF**

**THE ARLINGTON GROUP, INC.**

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**I. CORPORATE NAME:** The name of the corporation is The Arlington Group, Inc..

**II. PURPOSE:** The purpose of this corporation is to engage in any lawful act or activity for which a corporation may be organized under the General Corporation Law of the State of Florida, other than the banking business, the trust company business or the practice of a profession permitted to be incorporated by the State of Florida.

**III. INITIAL OFFICE AND AGENT:** The name and address in this State of the Corporation's initial agent for service of process is:

Mr. Vincent Landis  
THE ARLINGTON GROUP, INC.  
2520 Coral Way, Suite 2218  
Miami, Florida 33145

**IV. CAPITAL STOCK:** This corporation is authorized to issue only one class of shares of stock which shall be designated common stock. The total number of shares it is authorized to issue is ONE THOUSAND, (1,000) shares of ONE DOLLAR, (\$1.00) par value.

**V. INITIAL BOARD OF DIRECTORS:** The names and addresses of the persons who are appointed to act as the initial directors of the corporation are:

NAME:

ADDRESS:

Mr. Luis Alvarez

1578 Madruga Avenue, Suite 103  
Coral Gables, FL 33146

Mr. Vincent Landis

P.O. Box 451101  
Miami, FL 33245-1101

**VI. LIABILITY:** The liability of the directors of the corporation for monetary damages shall be eliminated to the fullest extent possible under the laws of the State of Florida.

VII. **INDEMNITY:** The corporation is authorized to indemnify the directors and the officers of the corporation to the fullest extent permissible under the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation as both Incorporator and Registered Agent fully cognizant of his duties and responsibilities and accepting same this 2<sup>nd</sup> day of May, 1997.

Vincent A. Linder

STATE OF FLORIDA                     )  
  ) SS:  
COUNTY OF DADE                    )

The foregoing instrument was acknowledged before me, a Notary Public authorized to take acknowledgements in the State of Florida and Dade County, this 2<sup>nd</sup> day of May, 1997.

[Signature]

Notary Public  
State of Florida, at Large

My commission expires:



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CLERK OF STATE  
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