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FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

April 24, 1997

EMPIRE

TALLAHASSEE, FL

SUBJECT: AUTO SKODA OF NORTH AMERICA INC.

Ref. Number: W97000009579

We have received your document for AUTO SKODA OF NORTH AMERICA INC. and your check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned for the following correction(s):

Section 607.0120(6)(b), or 617.0120(6)(b), Florida Statutes, requires that articles of incorporation be executed by an incorporator.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6932.

Kimberly Rolfe Document Specialist

Letter Number: 697A00021272

ARTICLES OF INCORPORATION

of

חשוז ג	CKUDY	OΕ	ИФФФИ	AMERICA	T NC

WE, the undersigned, hereby associate ourselves for the purpose of becoming a corporation under the laws of the State of Florida, and under the statute of the State of Florida providing for the formation, rights, privileges, immunities and liabilities of incorporating for profit, it is:

ARTICLE I

THE NAME OF THE CORPORATION SHALL BE:

ARTICLE II

The corporation shall engage in any activity or business permitted under the laws of the State of Florida and of the United States of America.

ARTICLE III

The maximum number of shares which the corporation is authorized to issue and have outstanding at any one time is 100 shares of common stock, and which common stock shall have a par value of \$5.00 per share.

All stock is to be issued as fully paid and exempt from assessment.

ARTICLE IV

The pledge, sale, transfer or other disposition of the capital stock may be governed and restricted by the By-Laws or written agreement amongst the stockholders which shall be on file in the office of the offices of the corporation so named in Article VII herein.

The By-Laws may provide for cumulative voting by stockholders at all elections of the directors of the corporation.

ARTICLE V

The amount of capital with which this corporation may begin business shall not be less than Five Hundred (\$500.00) Dollars.

ARTICLE VI

The existence of the corporation is perpetual.

j:

ARTICLE VII

The Initial post office address and registered offices of the corporation in the State of Florida shall by 248 NW. LEJEUNE RD.

MIAMI, FL. 33126

Directors may from time to time move the principal offices to any other address within the State of Florida. The registered agent is: RENZO

PERROTTA

Address: Same Address

ARTICLE VIII

The business of the corporation shall be managed by a Board of Directors consisting of not less than (2) nor more than (5) directors. A quorum for the holding of a meeting of the Board of Directors, and for the transaction of any business properly carried out by the directors on behalf of the corporation, shall consist of a majority of the members thereof. But, the directors, by unanimous consent in writing, included in the minutes of the corporation, may consent to the doing of any act and such consent in writing shall have the same force and affect as though a formal meeting had been held pursuant to call being duly made and as though the said act had been completed and authorized at a meeting at which a quorum had been present, and/or such duties may be delegated to an "Executive Committee".

ARTICLE IX

The names and post office addresses of the members of the first Board of Directors and slate of corporate officers are as follows:

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HAME :	ROQUE MARIA LEO RENZO	MUNOZ T. MUNOZ SOSA PERROTTA	V.Pres. Treasurer	S:	LEJEUNE ame Addre ame Addre	888 •

ARTICLE X

The names and post office addresses of the subscribers to the Articles of Incorporation, and the number of shares of stock that they agree to take are as follows:

NAHE :		ADDRESS	SHARES		CASII VALUE
ROQUE	MIAM	NW. LEJEUNE RO ^{AD} II, FL. 33126	34	į	170.00
MARIA	T. Munoz	Same Address	33		165.00
LEO	SOSA	Same Address	33		165.00

ARTICLE XA:

THE NAME AND ADDRESS OF THE INCORPORATOR IS: RENZO PERROTTA

RENZO PERROTTA 248 N.W. LEJEUNE RD. MIAMI, FL. 33126

ARTICLE XI

The stock of the corporation may be issued pursuant to the provisions under * 1244 of the internal Revenue Code in order for the stockholders of the corporation may receive the benefits thereunder.

IN WITNESS WHEREOF: We have hereunto set our han's and scals this 17th. day of APRIL 1997.

Renzo Perrotta-Secretary	(SEAL)
,	(`SEAL)
	(SEAL)

STATE OF FLORIDA:
COUNTY OF ___dade

ACCEPTANCE as REGISTERED AGENT of the Corp.

AUTO SKODA OF NORTH AMERICA, INC:
Here I duly accept to be the REGISTERED AGENT

of the Corporation above mencioned, and the

Registered Address will be:

248 NW LeJeune RD. Miami, Fl. 33126

So I Sign & Seal this CONSENT as April 17th.1997
In WITNESS WHEREOF: I hereunto has set my Hand
and Seal

Renzo Perrotta (Seal)

SS.#593-15-9123

State of Florida County of Dade

NANCY D FERRANS
My Commission CC565586
Expires Sep. 07, 2000

4/17/97