

P97000037104

April 18, 1997

Department of State  
Division of corporation  
P.O. Box 6327  
Tallahassee, FL 32314

Subject: **UNIVERSAL MANAGEMENT & MARKETING INC.**

Enclose is original an 1 (one) copy of articles of incorporation an a check for \$131.25  
filling fee, certified copy & certification fee.

From: Bolivar Portillo  
Address: 4160 Inverrary Drive Suite 204  
Lauderhill, Florida 33319  
Phone: (954) 572-9648 or (954) 731-1065

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Bolivar Portillo

FILED  
97 APR 24 AM 10:31  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

YRL 4/25/97

**ARTICLES OF INCORPORATION  
OF  
UNIVERSAL MANAGEMENT & MARKETING INC.**

The undersigned, for the purpose of forming a corporation  
under the Florida General Corporation Act, Does Hereby adopt the following  
Article of Incorporation

**ARTICLE 1.**

The name of the Corporation is:  
UNIVERSAL MANAGEMENT & MARKETING INC

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TALLAHASSEE, FLORIDA

**ARTICLE 2.**

Duration

The duration of the Corporation is perpetual.

**ARTICLE 3.**

Purpose

The general purposes for which the corporation is organized

are the following:

A. To engage in and transact any lawful business for which Corporations may be incorporated under the Florida General Corporation Act. No other purposes limits this general purpose in any way.

B. To do such other things as are incidental to the purpose of the Corporation or necessary or desirable in order to accomplish them.

#### **ARTICLE 4.**

##### **Capital Stock**

The aggregate number of shares which the Corporation is authorized to issue is one thousand (1,000) shares common stock. Such Shares shall be of a single class and shall have a par value of \$ 1.00 per share.

#### **ARTICLE 5.**

##### **Initial Registered Office and Agent**

The street address of the initial Registered Office of the Corporation is : 4160 Inverrary Drive, Suite #204, Lauderhill, Florida 33319 and the same of its Registered Agent at the Address is

**BOLIVAR PORTILLO.** The Corporation's principal office and Mailing

Address is : **4160 Inverrary Drive, Suite #204**  
**Lauderhill, Florida 33319**

## **ARTICLE 6.**

### **Initial Board of Directors**

The number of Director constituting the initial board of director is one (1). The number of directors may be increased or decreased from time to time in accordance with the by laws but shall never be less than one (1). The name and address of each initial Directors of Corporation is as Follows:

**Bolivar Portillo: 4160 Inverrary Drive, Suite #204**  
**Lauderhill, Florida 33319**

## **ARTICLE 7.**

### **Incorporator**

The name and address the Incorporator is as follows:

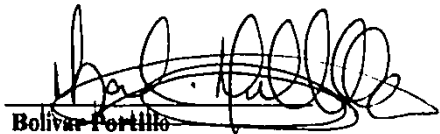
**Bolivar Portillo: 4160 Inverrary Drive, Suite #204**  
**Lauderhill, Florida 33319**

**ARTICLE 8.**

**Amendment**

The corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation or any amendment to them, and any right conferred upon Shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has signed these  
Article of Incorporation on this 18th day of April, 1997

  
Bolivar Portillo

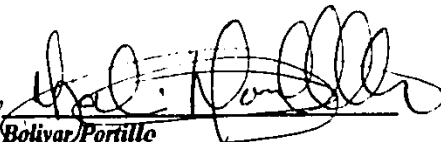
CERTIFICATED DESIGNATING PLACE OF BUSINESS OR DOMICILE  
FOR THE SERVICE OF PROCESS WITHIN THIS STATE  
NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

*In pursuance of chapter 48.091, Florida Statutes, The  
following is submitted, in compliance with said Act:*

**FIRST—** That Universal Management & Marketing Inc., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Article of Incorporation, at city of Lauderdale County of Broward, State of Florida, named Bolivar Portillo, located at 4160 Inverrary Drive Suite #204 County of Broward, State of Florida 33319 at its agent to accept service of process within this State.

**ACKNOWLEDGMENT**

*Having been named to accept service of process for the  
above-stated Corporation, at the place designated in this certificate,  
I hereby accept to act in this capacity, and agree to comply  
with the provision of said Act relative to keeping open said office*

By   
Bolivar Portillo

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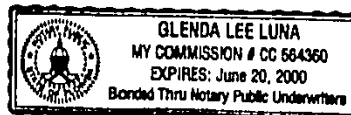
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

STATE OF FLORIDA     )

COUNTY BROWARD     )

*Before me personally appeared BOLIVAR PORTILLO to me  
well known an Known to me to be the person described in and who  
executed the foregoing Articles of Incorporation and acknowledged  
to me that the executed said instrument for the purposes therein  
expressed.*

**WITNESS** my hand and official seal this 18th day of April 1997



  
\_\_\_\_\_  
Notary public, State of Florida