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ACCOUNT NO. : 072100000032

REFERENCE : 331331 6594A

AUTHORIZATION : Patricia Pizots

COST LIMIT : \$ 70.00

ORDER DATE : April 15, 1997

ORDER TIME : 5:18 PM

ORDER NO. : 331331-005

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CUSTOMER NO: 6594A

CUSTOMER: Donald J. Kahn, Esq
GREEN KAHN & PIOTRKOWSKI, PA

317 71st Street

Miami Beach, FL 33141

DOMESTIC FILING

NAME: HOTEL NORMAN CORP.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Deborah Schroder

EXAMINER'S INITIALS:

FILED
97 APR 16 AM 11:36
TALLAHASSEE, FLA

RECEIVED
97 APR 16 AM 10:41
TALLAHASSEE, FLA

ARTICLES OF INCORPORATION
OF
HOTEL NORMAN CORP.

FILED
97 MAR 16 AM 11:36
TACOMA WASH
CLERK OF SUPERIOR COURT

The undersigned incorporator hereby forms a corporation under Chapter 607 of the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation shall be:

HOTEL NORMAN CORP.

The address of the principal office of this corporation shall be 6538 Collins Avenue, Suite 225, Miami Beach, Florida 33141, and the mailing address of the corporation shall be the same.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 500 shares of common stock having \$1.00 par value per share.

ARTICLE IV. REGISTERED AGENT

The street address of the initial registered office of the corporation shall be 317 71st Street, Miami Beach, Florida 33141, and the name of the initial registered agent of the corporation at that address is Donald J. Kahn.

ARTICLE V. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI. OFFICERS AND DIRECTORS

This corporation shall have one officer and one director, initially. The name and street address of the initial officer and director who shall hold office for the first year of the corporation, or until his successor is elected or appointed is:

Xavier Cervera	6538 Collins Avenue, Suite 225
Dir./Pres./V. Pres./Sec./Treas.	Miami Beach, Florida 33141

ARTICLE VII. PREEMPTIVE RIGHTS

The corporation elects to have preemptive rights.

ARTICLE VIII. SPECIAL PROVISION

This corporation shall be organized to comply with the provisions of Subchapter S of the Internal Revenue code, 26 U.S.C. 1361 et. seq., and shall take all actions necessary to obtain and maintain its status as an S corporation as defined therein.

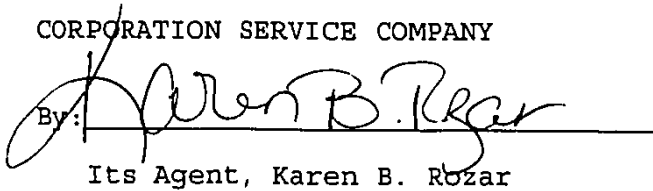
ARTICLE IX. INCORPORATOR

The name and street address of the incorporator to
these Articles of Incorporation:

Corporation Service Company
1201 Hays Street
Tallahassee, Florida 32301

IN WITNESS WHEREOF, the undersigned agent of
Corporation Service Company, has hereunto set their hand
and seal of Corporation Service Company on April 15, 1997.

CORPORATION SERVICE COMPANY

By: 
Its Agent, Karen B. Rozar

CLD/das

ACCEPTANCE OF REGISTERED AGENT
DESIGNATED IN ARTICLES OF INCORPORATION

DONALD J. KAHN, an individual residing in this State having a business office identical with the registered office of the corporation named below and having been designated as the registered agent in the above and foregoing Articles of Incorporation of:

HOTEL NORMAN CORP.

is familiar with and accepts the obligations of the position of Registered Agent under Section 607.9505, Florida Statutes.

Donald J. Kahn
DONALD J. KAHN

FILED
97 JUN 16 AM 11:36
SECRET
TALLAHASSEE, FLORIDA