P97000034008



ACCOUNT NO. : 07210000032

REFERENCE: 331175 163844A

AUTHORIZATION :

COST LIMIT : \$ 122.50

ORDER DATE: April 15, 1997

ORDER TIME: 11:18 AM

ORDER NO. : 331175-005

600002143766--4

CUSTOMER NO: 163844A

CUSTOMER: Ms. Rachel Schwerdtfeger

FALLGATTER & BOND, P.A.

Suite 900

121 West Forsyth Street Jacksonville, FL 32202

DOMESTIC FILING

NAME:

TIRE RECLAMATION & MANUFACTURING, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY
PLAIN STAMPED COPY
CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Deborah Schroder

EXAMINER'S INITIALS:

ARTICLES OF INCORPORATION

97 ACR 15 PH 3: 05

OF

TIRE RECLAIMATION & MANUFACTURING, INC.

ARTICLE I-NAME

The name of this Corporation is Tire Reclaimation & Manufacturing, Inc.

ARTICLE II-INITIAL PRINCIPAL OFFICE

The address of the initial principal office of this Corporation is P.O. Box 28224, Jacksonville, Florida 32226-8224.

ARTICLE III-DURATION

This Corporation shall have perpetual existence.

ARTICLE IV-PURPOSE

This Corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE V-CAPITAL STOCK

This Corporation is authorized to issue one hundred (100) shares, all of which shall be of the par value of One Dollar (\$1.00) per share.

ARTICLE VI-INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this Corporation is 121 West Forsyth Street, Suite 900, Jacksonville, Florida 32202, and the name of its initial registered agent at such address is M. Alan Ceballos.

ARTICLE VII-INITIAL BOARD OF DIRECTORS

The number of Directors constituting the initial Board of Directors of this Corporation shall be one (1), and the name and address of the person who is to serve as the initial Director is:

J. James Nelson 11640 Camden Road, Suite 13,
Jacksonville, Florida 32218

ARTICLE VIII-INCORPORATOR

The name and address of the incorporator is M. Alan Ceballos, 121 West Forsyth Street, Suite 900, Jacksonville, Florida 32202.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this _____ day of April, 1997.

M. Alan Ceballos, Incorporator

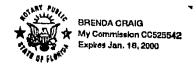
COUNTY OF DUVAL

The foregoing instrument was acknowledged before me this ______ day of April, 1997, by M. Alan Ceballos. He is personally known to me.

Notary Public for the State of Florida at Large

My Commission Expires:

Commission Number:



CERTIFICATE DESIGNATING REGISTERED AGENT AND REGISTERED OFFICE

In compliance with Sections 48.091 and 607.0501, Florida Statutes (1993), the following is submitted:

Tire Reclaimation & Manufacturing, Inc., desiring to organize or qualify under the laws of the State of Florida, with its principal place of business in Jacksonville, State of Florida, has named M. Alan Ceballos, located at 121 West Forsyth Street, Suite 900, Jacksonville, Florida 32202, City of Jacksonville, State of Florida, as its agent to accept service of process within Florida.

M. Alan Ceballos, Incorporator

Date:

ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for the above stated corporation, at the place designated in this certificate, M. Alan Ceballos, hereby agrees to act in this capacity, and to comply with the provisions of all statutes relative to the proper and complete performance of its duties.

M. Alan Ceballos

Date:

25605