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Secretary of State

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FLORIDA DEPARTMENT OF STATE

FLORIDA DEPARTMENT OF STATE

Sendra B Mortham

April 7, 1997

EMPIRE

TALLAHASSEE, FL

SUBJECT: MO CARS, INC. Ref. Number: W97000007989

We have received your document for MO CARS, INC. and check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity. Simply adding "of Florida" or "Florida" to the end of an entity name DOES NOT constitute a difference. Please select a new name and make the substitution in all appropriate places. One or more words may be added to make the name distinguishable from the one presently on file.

When the document is resubmitted, please return a copy of this letter to ensure that your document is properly handled.

If you have any questions about the availability of a particular name, please call (904) 488-9000.

If you have any questions concerning the filing of your document, please call (904) 487-6934.

Loria Poole Corporate Specialist

Letter Number: 697A00017304

ARTICLES OF INCORPORATION

of

MAUREEN J. HEARD, INC.

97 APR -9 AHIII: SIL

The undersigned subscriber to these Articles of Incorporation, a natural person(s) competent to contract, hereby form a corporation under the laws of the State of Florida.

ARTICLE I - CORPORATE NAME

The name of the corporation:

MAUREEN J. HEARD, INC.

ARTICLE II - DURATION

This corporation shall exist perpetually unless dissolved according to Florida law.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue FIVE HUNDRED (500) shares of ONE Dollar (\$1.00) par value Common Stock, which shall be designated "Common Shares".

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name and address of the Initial Registered Agent of this Corporation is:

Maureen J. Heard 4860 N.E. 21 Terrace Lighthouse Point, Florida 33064

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have one directors initially. The number of directors may be either increased or decreased from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial director of the corporation are as follows:

Maureen J. Heard 4860 N.E. 21 Terrace LIGHTHOUSE POINT, FLORIDA 33064

ARTICLE VII - OFFICERS

The following individual shall hold office for the Corporation as designated below:

Maureen J. Heard PRESIDENT

ARTICLE VIII - INCORPORATORS

The name and address of the person signing these Articles of Incorporation is as follows:

Maureen J. Heard 4860 NE 21 Terrace Lighthouse Point, Florida 33064

ARTICLE IX - PRINCIPAL PLACE OF BUSINESS

The principal place of business of the corporation is as follows:

4860 N.E. 21 Terrace Lighthouse Point, Florida 33064

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 3 RD day of April, 1997

Maureen J. Heard

CERTIFICATE OF REGISTERED AGENT

of

MAUREEN J. HEARD, INC.

Pursuant to Florida Statutes Sections 48.091 and 607.034, the following is submitted:

The above corporation, desiring to organize under the laws of the State of Florida with its registered office as indicated in the Articles of Incorporation at:

4860 N.E. 21 Terrace Lighthouse Point, Florida

named Maureen J. Heard located at the aforesaid address, as Registered Agent to accept service of process within this state.

Having been named to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.

(Maureen J. Heard (registered/agent)

The name and address of the Initial Registered Agent of this Corporation is:

Maureen J. Heard 4860 N.E. 21 Terrace Lighthouse Point, Florida 33064