



**P97000030649**  
**William T. Robinson**  
 Certified Public Accountant

10235 West Sample Road, Suite 107  
 Coral Springs, Florida 33065 (954) 752-8152  
 Fax (954) 752-8153

March 28, 1997

State of Florida  
 Division of Corporations  
 409 E. Gaines Street  
 Tallahassee, Florida 32314

000002132820--8  
 04/03/97--01088--017  
 \*\*\*\*122.50 \*\*\*\*122.50

Re: Articles of Incorporation - Willard Racing, Inc.

Dear Sirs:

Enclosed please find executed Articles of Incorporation including acceptance by registered agent for the above captioned entity. In addition I have enclosed a check in the amount of one hundred twenty two dollars and fifty cents (\$122.50) for the appropriate filing fees.

Please forward the approved articles and charter number to the undersigned who is filing said Articles on behalf of Willard Racing, Inc.

Mall To: William T. Robinson, CPA  
 10235 West Sample Road, Suite 107  
 Coral Springs, Florida 33065

Your courtesy and attention to this matter is appreciated in advance.

Very truly yours,

*William T. Robinson*  
 William T. Robinson  
 Certified Public Accountant

WTR:dr  
 Enclosure

FILED  
 SECRETARY OF STATE  
 DIVISION OF CORPORATIONS  
 97 APR -3 AM 10:31

WTR-4-4-97

ARTICLES OF INCORPORATION  
OF  
Willard Racing, Inc.

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DIVISION OF CORPORATIONS  
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The undersigned subscriber to these Articles of Incorporation, a natural person to contract, in order to form a corporation under the laws to the State of Florida, certifies the following:

ARTICLE I  
NAME OF CORPORATION

The name of this corporation shall be Willard Racing, Inc.

ARTICLE II  
NATURE OF BUSINESS

The corporation is being formed for motor sports racing and any other lawful business under the laws of the United States and the State of Florida.

ARTICLE III  
CAPITAL

The maximum number of shares of stock that this corporation is authorized to issue at any one time is five hundred (500) shares of common stock, each share having no par value. The consideration to be paid for each share shall be fixed by the Board of Directors. All of the stock of this Corporation shall be 1244 stock issued in accordance with section 1244 of the Internal Revenue Code of 1954.

ARTICLE IV  
PRINCIPAL OFFICE

The initial street address of the principal office of this corporation is:  
9660 W. Sample Road, Suite 301  
Coral Springs, Florida 33065

The Board of Directors may, from time to time, move the principal office to any other address in Florida.

ARTICLE V  
INCORPORATION

The name of the incorporators of this corporation and their addresses are:

<u>Name</u>	<u>Address</u>
Alan B. Willard	7060 NW 83rd Terrace, Parkland, Florida 33067

ARTICLE VI  
INITIAL DIRECTORS

The name and street address of the initial Board of Directors, who, subject to the provisions of the Certificate of Incorporation, the By-Laws of the Corporation, and the laws of the State of Florida, shall hold office for the first year of the Corporations existence or until their successors are elected and have qualified are:

<u>Name</u>	<u>Address</u>
Alan B. Willard	7060 NW 83rd Terrace, Parkland, Florida 33067

ARTICLE VII

These Articles of Incorporation shall be effective upon approval by the Secretary of State of the State of Florida and the Corporation shall have perpetual existence.

ARTICLE VIII

Certificate designation place of business or domicile for the services of process within this state, naming agent upon whom process may be service.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

That Willard Racing, Inc. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at City of Coral Springs, County of Broward, State of Florida has named Alan B. Willard located at 7060 NW 83rd Terrace, Parkland, Florida 33067 as its agent to accept service of process within this state.

ACCEPTANCE BY REGISTERED AGENT: Having been named to accept service of process for the above stated corporation I hereby state I am familiar with and accept the duties and responsibilities as registered agent for said corporation.

  
\_\_\_\_\_  
Alan B. Willard

ARTICLE IX  
AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the shareholders, and approved at a shareholders' meeting by a majority of the stock entitled to vote thereon, unless all of the Directors and all of the shareholders sign a written statement manifesting their intention that a certain Amendment to these Articles of Incorporation be made.

IN WITNESS WHEREOF the undersigned have made and subscribed to these Articles of Incorporation, at Coral Springs, Florida, this 26<sup>th</sup> day of MARCH, 1997 for the uses and purposes aforesaid.



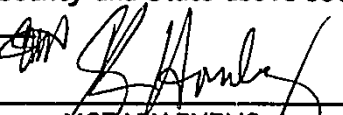
Alan B. Willard

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SECRETARY OF STATE  
DIVISION OF CORPORATIONS  
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STATE OF FLORIDA     )  
                              ) ss:  
COUNTY OF BROWARD)

I HEREBY CERTIFY that before me this day, personally appeared Alan B. Willard to me known and known to me to be the individual described in and who executed the foregoing Articles of Incorporation and acknowledged before me that they executed the same for the purposes therein expressed.

WITNESS my hand and official seal in the County and State above set forth this 26<sup>th</sup> day of MARCH, 1997

  
\_\_\_\_\_  
NOTARY PUBLIC,  
State of Florida at Large

My Commission Expires:

