9970000 30591

CARLOS CARBAJAL 10730 S.W. 27 Street Miami, FL 33165 (305) 559-3028

March 27, 1997

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

200002132452--8 -04/03/97--01047--009 ****122,50 *****122,50

Re: Articles of Incorporation for E & C, INC.

Dear Sir/Madam:

Enclosed herewith please find the original and duplicate copy of the Articles of Incorporation for the above named proposed corporation. The duplicate copy has been subscribed in the same manner as the original. Please endorse your approval of the Articles on the duplicate copy, certify it and return it to the undersigned.

The enclosed check in the amount \$122.50 is to cover the following items:

Filing Fee \$ 35.00 Certified copy 52.50 Resident Agent Form 35.00

TOTAL: \$122.50

Yours truly,

Carlos Carbajal

Enclosures

ARTICLES OF INCORPORATION

OF

E & C, INC.

The undersigned forms this corporation for profit in accordance to the Florida Corporation Act dance with the Florida General Corporation Act. ARTICLE I - NAME

The name of the corporation is E & C, INC.

ARTICLE II - PRINCIPAL OFFICE

The principal office and mailing address of the corporation is 10730 S.W. 27 Street, Miami, Florida 33165.

ARTICLE III - DURATION

This corporation shall have perpetual existence commencing on the date these Articles are filed with the Secretary of State.

ARTICLE IV - PURPOSES

The purpose or purposes for which the corporation is organized are to engage in any activity or business permitted under the laws of the United States and of this State, and to do everything necessary, proper, advisable or convenient for the accomplishment of said purposes, and to do all other things incidental to them or by other law, or by these Articles of Incorporation, and to carry out the said purposes in any state, territory, district, or possession of the United States, or any foreign country, to the extent that these purposes are not forbidden by the law of the state, territory, district or possession of the United States or by the foreign country.

ARTICLE V - CAPITAL STOCK

This corporation is authorized to issue One Hundred (100) shares of common stock having a par value of One Dollar (\$1.00) per share.

ARTICLE VI - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

ARTICLE VII - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 10730 S.W. 27 Street, Miami, Florida 33165 and the name of the initial registered agent of this corporation at that address is Carlos A. Carbajal.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial director of this corporation is:

Carlos A. Carbajal

10730 S.W. 27 Street Miami, Florida 33165

ARTICLE IX - INCORPORATOR

The name and address of the person signing these Articles is:

Carlos A. Carbajal

10730 S.W. 27 Street Miami, Florida 33165

ARTICLE X - INDEMNIFICATION

The corporation shall indemnify any officer or director or any former officer or director, to the full extent permitted by law.

ARTICLE XI - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment to them, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 37 day of March, 1997.

CARLOS A/ CARBAJAL

STATE OF FLORIDA COUNTY OF DADE

The foregoing instrument was acknowledged before me this day of March, 1997, by CARLOS A. CARBAJAL, who is personally known to me.

NOTARY PUBLIC, STATE OF FLORIDA

My commission expires:

OFFICIAL NOTARY SEAL
ELIANA SALAS
NOTARY PUBLIC STATE OF FLORIDA
COMMISSION NO. CC291908
MY COMMISSION EXP. JULY 13,1997

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICIDES
FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON
WHOM PROCESS MAY BE SERVED

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

That E & C, INC. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, State of Florida, has named CARLOS A. CARBAJAL whose address is 10730 S.W. 27 Street, Miami, Florida 33165, as its agent to accept service of process within this state.

Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby agree to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

CARLOS A. CARBAJAL