

P97000028887

PHYSICIAN MANAGEMENT ASSOCIATES, INC.  
10620 S.W. 37TH PLACE  
DAVIE, FL 33328-1310

March 5, 1997

Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

900002113389--8  
-03/14/97--01025--004  
\*\*\*\*122.50 \*\*\*\*122.50

Re: Corporate Filing

To Whom It May Concern:

Enclosed please find two executed, notarized copies of Articles Of Incorporation for Physician Management Associates, Inc.


Also enclosed is a check in the amount of \$122.50.

Please send one Certified Copy of the Charter to:

Lawrence Nierenberg  
Physician Management Associates, Inc.  
10620 S.W. 37th Place  
Davie, Florida 33328-1310

Thank you for your assistance in this matter.

Sincerely,

  
Lawrence Nierenberg  
Subscriber and Resident Agent

Encl:

FILED  
97 MAR 31 PM 2:03  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

MAR 19 1:55B

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W97-6438



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

January 14, 1997

LAWRENCE NIERENBERG  
10620 SOUTHWEST 37 PLACE  
DAVIE, FL 33328

The name PHYSICIAN MANAGEMENT ASSOCIATES, INC. has been reserved for 120 days beginning January 14, 1997. The reservation number is R97000000170 and this reservation is **NONRENEWABLE**.

A reservation is not a grant of authority to use the name. It is only a withholding of a name from its availability for use by another. When the proposed document is submitted, the name will **AGAIN** be checked against the records of the Division and if still no conflict exists and all other requirements are fulfilled, the reserved name shall be filed as the entity name.

The Division of Corporations is a ministerial filing office and may not render any legal advice. The Division does not adjudicate the legality of any corporate name or arbitrate disputes between entities. You may wish to review other laws such as common law rights, including rights to a trade name; United States Code, Federal Trademark Act, Section 1051 (Lanham Act); Chapter 495, Florida Statutes, Registration of Trademarks and Service Marks (Florida Trademark Act); and Section 865.09, Florida Statutes (Fictitious Name Act).

If someone else submits the document for filing, it must have a copy of this letter attached.

Should you have any questions regarding this matter, please telephone (904) 488-9000, the Name Availability Section

Becky McKnight

Letter number: 197A00001781



FLORIDA DEPARTMENT OF STATE  
Sandra B. Mortham  
Secretary of State

March 19, 1997

PHYSICIAN MANAGEMENT ASSOCIATES, INC.  
10620 S.W. 37TH PLACE  
DAVIE, FL 33328-1310

SUBJECT: PHYSICIAN MANAGEMENT ASSOCIATES, INC.  
Ref. Number: W97000006438

We have received your document for PHYSICIAN MANAGEMENT ASSOCIATES, INC. and check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

The document must contain written acceptance by the registered agent, (i.e. "I hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation"); and the registered agent's signature.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6925.

Brenda Baker  
Corporate Specialist

Letter Number: 397A00013934

**PHYSICIAN MANAGEMENT ASSOCIATES, INC.**  
**10620 S.W. 37TH PLACE**  
**DAVIE, FL 33328-1310**

March 24, 1997

Division of Corporations  
P.O. Box 6327  
Tallahassee, Florida 32314

Re: Letter Number 397A0013934

Ms. Brenda Baker:

Enclosed please find two executed, notarized copies of Articles Of Incorporation for Physician Management Associates, Inc. which have been revised according to instructions in your letter dated March 19, 1997.

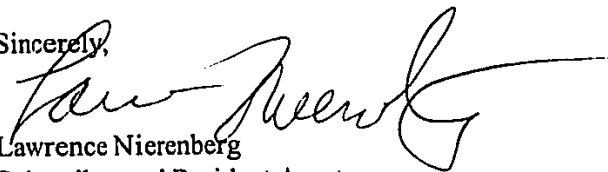
Also enclosed is a copy of your letter.

Please send one Certified Copy of the Charter to:

Lawrence Nierenberg  
Physician Management Associates, Inc.  
10620 S.W. 37th Place  
Davie, Florida 33328-1310

Thank you for your assistance in this matter.

Sincerely,



Lawrence Nierenberg  
Subscriber and Resident Agent

Encl:

ARTICLES OF INCORPORATION  
OF  
PHYSICIAN MANAGEMENT ASSOCIATES, INC.

**FILED**  
97 MAR 31 PM 2:03  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned subscriber, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I. Name

The name of the corporation is PHYSICIAN MANAGEMENT ASSOCIATES, INC.

ARTICLE II. Nature of Business

The general nature of the business to be transacted by this corporation is to engage in any activity or business permitted under the laws of the United States of America and of the State of Florida.

ARTICLE III. Capital Stock

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is Five Thousand (5,000) shares having a nominal value or par value of One Dollar (\$1.00) per share. Said stock shall be payable in cash, property, labor, or services at a just valuation to be fixed by the Board of Directors at a meeting for that purpose.

ARTICLE IV. Capital

The amount of capital with which the corporation shall begin business is not less than Five Hundred Dollars (\$500).

#### ARTICLE V. Term of Existence

This corporation shall exist perpetually.

#### ARTICLE VI. Address

The initial post office address of the principal office of this corporation in the State of Florida is 10620 S.W, 37th Place, Davie, Florida 33328-1310. The principal office may from time to time be moved to any other address in Florida by approval of the Board of Directors.

#### ARTICLE VII. Directors

The business of the corporation shall be managed by an initial Board of Directors. The corporation shall have two directors initially whose names and addresses are as follows:

Lawrence A. Nierenberg

Debra Finnel

10620 S.W. 37th Place

13226 157th Court N.

Davie, Florida 33328-1310

Jupiter, Florida 33478

#### ARTICLE VIII. Subscriber

The name and address of the subscriber of these Articles of Incorporation is Lawrence A. Nierenberg, 10620 S.W. 37th Place, Davie, Florida 33328-1310.

#### ARTICLE IX. Amendments

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by it to the stockholders, and approved at the stockholders' meeting by a majority of the stockholders entitled to vote thereunder unless all of the directors and all of the

stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

#### ARTICLE X. Resident Agent

The name and address of the Resident Agent upon whom service may be served is the same as set forth in Article VIII.

#### ARTICLE XI. Resident Agent Acceptance

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation.

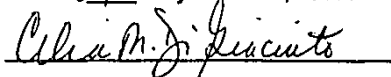
  
Lawrence A. Nierenberg

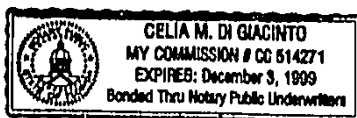
IN WITNESS HEREOF, the subscriber has hereunto set his hand and seal to acknowledge and file these Articles of Incorporation in the Office of the Secretary of State, State of Florida, this 24<sup>th</sup> day of March, 1997.

  
Lawrence A. Nierenberg, Subscriber  
and Resident Agent

SWORN TO and subscribed before me

this the 24<sup>th</sup> day of March, 1997.





FILED  
97 MAR 31 PM 2:04  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA