

PAUL L. FEINSMITH, P.A.  
ATTORNEY AT LAW  
1111 LINCOLN ROAD, SUITE 800  
MIAMI BEACH, FL 33139

Paul L. FeinSmith, Esq.  
Admitted to Practice  
Illinois, New York

Phone (305) 538-8558  
Facsimile (305) 531-1017

March 1997

Secretary of State  
409 East Gaines Street  
Tallahassee, FL 32399

RECEIVED  
03/20/97 11:13 AM  
\*\*\*122.50 \*\*\*122.50

Re: Incorporation of:  
Grand Lake Management, Inc.

Gentlemen:

Enclosed herewith please find the following items in connection with the above mentioned matter:

1. Check number 10516, in the amount of \$122.50 representing the required filing and certified copy fee.
2. Original Articles of Incorporation.
3. A Federal Express return envelope for your convenience for the return of the above mentioned items.

Should you have a question with respect to the foregoing, please do not hesitate to contact the undersigned.

Sincerely,

Lissette M. Yanes, CLA  
Real Estate Paralegal

/lmy  
encl.

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FBI

## **ARTICLES OF INCORPORATION**

of

### **GRAND LAKE MANAGEMENT, INC.**

The undersigned incorporator does hereby make, subscribe, file and acknowledge these Articles of Incorporation for the purpose of organizing a corporation under the Florida Business Corporation Act.

#### **ARTICLE I**

##### **NAME OF CORPORATION**

The name of this Corporation shall be:

Grand Lake Management, Inc.

#### **ARTICLE II**

##### **PRINCIPAL OFFICE AND MAILING ADDRESS**

The principal office and the mailing address of this Corporation is: 1111 Lincoln Road - Suite 800, Miami Beach, Florida 33139.

#### **ARTICLE III**

##### **AUTHORIZED SHARES**

The total authorized capital stock of this Corporation shall consist of 10,000 shares of Common Stock, par value \$.01 per share.

#### **ARTICLE IV**

##### **ADDRESS OF REGISTERED OFFICE IN THIS STATE**

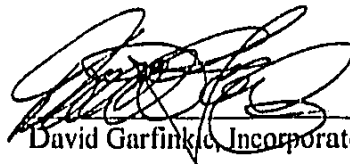
The street address of the initial registered office of this Corporation in the State of Florida is: 1111 Lincoln Road, Suite 800, Miami Beach, Florida 33139. The initial registered agent of this Corporation at that address shall be David Garfinkle.

FILED  
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SECRETARY OF STATE  
TALLAHASSEE FLORIDA

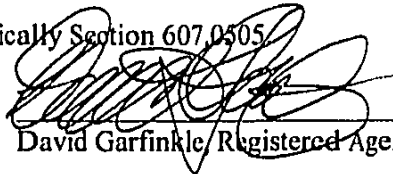
**ARTICLE V**  
**INCORPORATOR**

The name and street address of the person signing these Articles of Incorporation is:  
David Garfinkle, 1111 Lincoln Road, Suite 800, Miami Beach, Florida 33139.

IN WITNESS WHEREOF, I have hereunto subscribed my hand and seal this 21<sup>st</sup> day of March,  
1997.

  
David Garfinkle, Incorporator

THE UNDERSIGNED, named as the registered agent in Article IV of these Articles of Incorporation, hereby accepts the appointment as such registered agent, and acknowledges that he is familiar with, and accepts the obligations imposed upon registered agents under the Florida Business Corporation Act, including specifically Section 607.0505.

  
David Garfinkle, Registered Agent

**FILED**  
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TALLAHASSEE, FLORIDA