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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: ACE INDUSTRIES, INC.
CONTACT: PAM FRIEDMAN
PHONE: (305)358-2571

ACCT#: 070744001530

FAX #: (305)358-7832

NAME: WAYS & MEANS SERVICES, INC.
AUDIT NUMBER.....H97000004719
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
CERT. OF STATUS..0 PAGES..... 1
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ARTICLES OF INCORPORATION

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Article 1: Name of Corporation WAYS & MEANS SERVICES, INC. 97 MAR 20 PM 2:05
Address of Corporation 9740 SOUTHWEST 160th STREET SECRETARY OF STATE
MIAMI, FLORIDA 33157 TALLAHASSEE, FLORIDA

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 1,000, with a par value of \$1.00. (PAR VALUE is NOT REQUIRED).

Article 3: REGISTERED OFFICE: DOROTHY M. MEANS
and
REGISTERED AGENT: 9740 SOUTHWEST 160th STREET
MIAMI, FLORIDA 33157

I am familiar with and hereby accept the duties and responsibilities as registered agent for said corporation

Dorothy M. Means 3/19/97
Signature of Registered Agent Date

Article 4: The Board of Directors are: (Board of Directors is NOT REQUIRED)
First listed is President. Second is Secretary/Additional Directors.

1. DOROTHY M. MEANS, President & Secretary/Treasurer
9740 SOUTHWEST 160th STREET
MIAMI, FLORIDA 33157

Article 5: The Name and Address of the INCORPORATOR is:

DOROTHY M. MEANS
9740 SOUTHWEST 160th STREET
MIAMI, FLORIDA 33157

In witness whereof I have subscribed my name Dorothy M. Means
Signature of Incorporator
DOROTHY M. MEANS

H97-4719

Prepared by:

ace INDUSTRIES, INC.
54 NW 11th Street
Miami, FL 33136
305-358-2571