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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS FAX #: (904)922-4001
FROM: ARAZOZA, COMAS, DE TORRES & FERNANDEZ-FRAGA, ACCT#: 076624003440
CONTACT: CARLOS F ARAZOZA
PHONE: (305)444-6226 FAX #: (305)442-4829

NAME: MOUKHTARA MANAGEMENT INC.
AUDIT NUMBER.....H97000004579
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
CERT. OF STATUS..0 PAGES..... 4
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TALLAHASSEE, FLORIDA

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3/18/97

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CERTIFICATE OF INCORPORATION

OF

MOUKHTARA MANAGEMENT INC.

The undersigned incorporators to these articles of incorporation hereby associate themselves together to form a corporation under the laws of the State of Florida.

ARTICLE I

NAME

The name of this corporation is Moukhtara Management Inc.

ARTICLE II

GENERAL NATURE OF BUSINESS

The corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 shares of common stock having a nominal or par value of One (\$1.00) Dollar per share. All said shares shall be payable in cash, property, labor or services at a valuation to be fixed by the Board of Directors at a meeting called for that purpose. Property, labor or services may be purchased or paid for with capital stock at a just valuation to be fixed by the Board of Directors.

ARTICLE IV

INITIAL CAPITAL

The amount of capital with which this corporation will begin business is not less than \$100.

Prepared by: Carlos F. Arazoza, Esq.
101 Madeira Ave.
Coral Gables, FL 33134
(305) 444-6226
Florida Bar No. 0698806

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ARTICLE V

TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VI

ADDRESS

The initial post office address of the principal office of this corporation in the State of Florida is Rt. 3, Box 176A, Lake City, Florida 32024. The Board of Directors may from time to time move the principal office to another address in Florida.

ARTICLE VII

DIRECTORS

This corporation shall have not less than one director, however, the number of directors may be increased by two or diminished by two from time to time by By-laws adopted by the stockholders, but shall never be less than one.

ARTICLE VIII

INITIAL DIRECTOR

The name and post office address of the members of the first Board of Directors will be determined at the organizational meeting.

ARTICLE IX

INCORPORATOR

The name and mailing address of the incorporator of these articles of incorporation is Arazoza, Comas, de Torres & Fernandez-Fraga P.A., 101 Madeira Avenue, Coral Gables, Fl. 33134.

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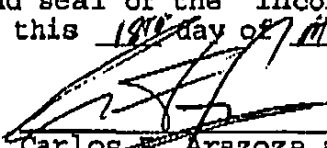
ARTICLE XAMENDMENT

These articles of incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the Stockholders, and approved at a stockholders' meeting by two thirds of the stock entitled to vote thereon, unless all the directors and all the stockholders sign a written statement manifesting their intention that a certain amendment of these articles of incorporation made.

ARTICLE XIREGISTERED OFFICE AND REGISTERED AGENT

That Moukhtara Management Inc., desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation at the County of Dade, State of Florida, hereby designates Arazoza, Comas, de Torres & Fernandez-Fraga, P.A. as its Registered Agent, to accept services within the State. The registered office of the corporation shall be 101 Madeira Ave., Coral Gables, Florida.

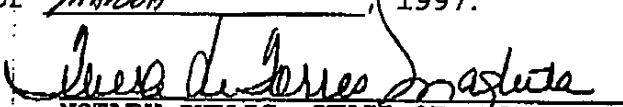
WITNESS the hand and seal of the incorporator in Dade County, State of Florida, this 18th day of March, 1997.


Carlos F. Arazoza as Managing Director
of Arazoza, Comas, de Torres &
Fernandez-Fraga, P.A.

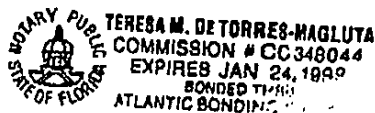
STATE OF FLORIDA)
) SS:
COUNTY OF DADE)

PERSONALLY appeared before me, Carlos F. Arazoza, as Managing Director of Arazoza, Comas, de Torres & Fernandez-Fraga, P.A., to me well known to be the incorporator to the foregoing Articles of Moukhtara Management Inc., who being by me first duly sworn, acknowledges that he signed the same for the purposes therein expressed.

WITNESS my hand and seal at Coral Gables, Dade County, Florida this 18th day of March, 1997.


NOTARY PUBLIC, STATE OF FLORIDA
AT LARGE

My commission expires:



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CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.


1. The name of the corporation is Moukhtara Management Inc.
2. The name and address of the registered agent and office is:

Arazoza, Comas, de Torres & Fernandez-Fraga, P.A.
101 Madeira Avenue
Coral Gables, Florida 33134


Carlos E. Arazoza,
Managing Director

Date: 3/18/97

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


Managing Director of
Arazoza, Comas, de Torres
& Fernandez-Fraga, P.A.

Date: 3/18/97

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