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FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY
CONTACT: RAY STORMONT
PHONE: (305)541-3694

ACCT#: 072450003255

FAX #: (305)541-3770

NAME: ARC DEVELOPMENT GROUP, INC.
AUDIT NUMBER.....H97000003750
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
CERT. OF STATUS..0 PAGES..... 4
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TALLAHASSEE, FLORIDA

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TALLAHASSEE, FLORIDA

Handwritten signature and date: 3/5/97

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ARTICLES OF INCORPORATION
OF
ARC DEVELOPMENT GROUP, INC.

FILED

97 MAR -5 PM 12:45

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I
NAME

The name of the corporation is ARC Development Group, Inc.

ARTICLE II
DURATION AND COMMENCEMENT OF EXISTENCE

This corporation shall commence on the date of filing with the Secretary of State. This corporation shall have perpetual existence.

ARTICLE III
PURPOSE

This corporation is organized for the purpose of transacting any or all lawful business for which corporations may be incorporated under Chapter 607 of the Florida Statutes.

ARTICLE IV
CAPITAL STOCK

This corporation is authorized to issue 100 shares of \$1.00 par value common stock.

ARTICLE V
CORPORATE OFFICE

The address of the corporate office is 10439 Point View Court, Orlando, Florida 32836, or as otherwise reflected in the annual report.

ARTICLE VI
INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 10439 Point View Court, Orlando, Florida 32836, and the name of the initial Registered Agent for this corporation at

Prepared by: Daniel H. Kent, Esquire, 3872 Sheridan Street,
Hollywood, FL 33021, Fla. Bar # 443130, Telephone # (954) 894-9100

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that address is JOSE ANTONIO MANENT, JR.

**ARTICLE VII
INITIAL BOARD OF DIRECTORS**

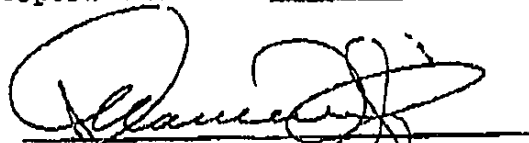
This corporation shall have TWO directors initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one nor more than five. The name and address of the initial directors of this corporation is:

<u>NAME</u>	<u>ADDRESS</u>
Juan Silverio Fernandez	7862 Sugar View Court Orlando, Florida 32819
Jose Antonio Manent, Jr.	10439 Point View Court Orlando, Florida 32836

**ARTICLE VIII
INDEMNIFICATION**

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this 28th day of February, 1997.



Jose Antonio Manent, Jr.

STATE OF FLORIDA)
 SS:
COUNTY OF BROWARD)

The foregoing instrument was acknowledged before me on this 28th day of February, 1997, by Jose Antonio Manent, Jr., who is personally known to me, or who has produced _____

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as identification.



OFFICIAL SEAL
Kimberly Sue Rubin
My Commission Expires
April 28, 1997
Comm. No. 00 201555

Kimberly Sue Rubin
NOTARY PUBLIC STATE OF FLORIDA

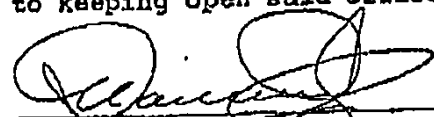
CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Section 48.091 and Section 607.034(3), Florida Statutes, the following is submitted in compliance with said Sections:

ARC Development Group, Inc. desires to organize under the Laws of the State of Florida with its registered office as indicated in the Articles of Incorporation, at 10439 Point View Court, Orlando, Florida 32819, and Jose Antonio Manent, Jr., located at 10439 Point View Court, Orlando, Florida 32819, as its Agent to accept service of process within this state.

CONSENT OF REGISTERED AGENT

Having been named to accept service of process for the above named corporation, at the place designated in this Certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Sections relative to keeping open said office.

BY: 
Jose Antonio Manent, Jr.

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MAR-04-1997 16:02