PAMMINAS P

FEBRUARY 12, 1997

900002038879--9 -02/17/97--01025--004 ****122.50 ****122.50

Secretary of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Re: I.S.M., INC.

Gentlemen:

Enclosed please find the original and one copy of Articles-of Incorporation, together with our check in the amount of \$22.50.

This represents the cost of the Filing Fees and Fee for Registered Agent Designation for the above named corporation.

Very truly yours,

ZAVID W. MARTINEZ

I.S.M., INC. 12515 NORTH KENDALL DR.

SUITE 302

MIAMI, FLORIDA 33186

EFFECTIVE DATE



FLORIDA DEPARTMENT OF STATE Sandra B. Mortham

February 19, 1997

I.S.M. INC DAVID W MARTINEZ 12515 N KENDALL DR SUITE 302 MIAMI, FL 33186

SUBJECT: I.S.M. INC.

Ref. Number: W9700003978

Endreche Plansing Secretary of State

We have received your document for I.S.M. INC. and check(s) totaling \$122.50. However, the enclosed document has not been filed and is being returned to you for the following reason(s):

We regret that we were unable to contact you by phone. Please return the corrected document with a letter providing us with a telephone number where you can be reached during working hours.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity. Simply adding "of Florida" or "Florida" to the end of an entity name DOES NOT constitute a difference. Please select a new name and make the substitution in all appropriate places. One or more words may be added to make the name distinguishable from the one presently on file.

When the document is resubmitted, please return a copy of this letter to ensure that your document is properly handled.

If you have any questions about the availability of a particular name, please call (904) 488-9000.

If you have any questions concerning the filling of your document, please call (904) 487-6934.

Loria Poole Corporate Specialist

Letter Number: 497A00008738

FEBRUARY 23, 1997

Secretary of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Re: INTERNATIONAL SPORTS MANAGEMENT AGENCY, INC.

Gentlemen:

Enclosed please find the original and one copy of Articles of Incorporation, together with our check in the amount of \$122.50.

This represents the cost of the Filing Fees and Fee for Registered Agent Designation for the above named corporation.

Very truly yours,

DAVID W. MARTINEZ

INTERNATIONAL SPORTS MANAGEMENT AGENCY, INC.

12515 NORTH KENDALL DR.

SUITE 302

MIAMI, FLORIDA 33186

(305) 827-8311

ARTICLES OF INCORPORATION

OF

INTERNATIONAL SPORTS MANAGEMENT AGENCY, INC.

97 FEB 27 AH II: 45EE
SECRETARY OF STATE
TALLAHASSEE FLORIDA

THE UNDERSIGNED subscribers to these Articles of Incorporation, natural persons competent to contract, form a corporation for profit under the laws of the State of Florida.

ARTICLE I NAME

The name of this corporation is: INTERNATIONAL SPORTS MANAGEMENT AGENCY, INC.

ARTICLE II NATURE OF BUSINESS

The corporation may engage in any activity or business permitted under the laws of the United States and the State of Florida.

ARTICLE III CAPITAL STOCK

- 1. The number of shares of authorized capital stock in this corporation shall be one-hundred (100) shares of common stock with a par value of \$1.
- 2. The capital stock may be paid for in property, labor, services, or cash, at a just valuation to be fixed by the stockholders. All of such shall be fully paid and nonassessable.

ARTICLE IV TERM OF EXISTENCE

The corporation is to exist perpetually.

ARTICLE V INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 12515 NORTH KENDALL DR., SUITE 302, MIAMI, FLORIDA 33186, and the initial registered agent at that address is DAVID W. MARTINEZ.

ARTICLE VI DIRECTORS

The corporation shall have two director initially. The number of directors may be increased or diminished from time to time as provided in the By-Laws but shall never be less than one (1).

ARTICLE VII INITIAL DIRECTORS

The names and addresses of the members of the first Board of Directors are:

RAFAEL NUNEZ, JR. 12515 N. KENDALL DR. SUITE 302 MIAMI, FL. 33186

DAVID W. MARTINEZ 12515 NORTH KENDALL DR. SUITE 302 MIAMI, FL. 33186

JOE RIVERA 12950 SW 103RD TERRACE MIAMI, FLORIDA 33186

ARTICLE VIII PRINCIPAL OFFICE

The address of the principal office is:

12515 NORTH KENDALL DR. SUITE 302 MIAMI, FLORIDA 33186

ARTICLE IX SUBSCRIBERS

The name and address of the subscriber to these Articles of Incorporation are:

DAVID W. MARTINEZ 12515 NORTH KENDALL DR. SUITE 302 MIAMI, FLORIDA 33186

ARTICLE X CUMULATIVE VOTING

Cumulative voting may be permitted by the terms of the By-Laws.

ARTICLE XI INDEBTEDNESS

The highest amount of indebtedness or liability to which this Corporation may at any time subject itself is unlimited.

ARTICLE XII INDEMNIFICATION OF OFFICERS AND DIRECTORS

This Corporation shall indemnify and insure its officers and directors to the fullest extent permitted by law either now or hereafter.

ARTICLE XIII BEGINNING OF CORPORATE EXISTENCE

The corporate existence of this Corporation shall commence at 8:00 a.m. on the 2500 day of FEBRUARY , 1997.

ARTICLE XIV MAILING ADDRESS

The mailing address of the corporation shall be:

12515 NORTH KENDALL DR. SUITE 302 MIAMI, FLORIDA 33186

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 2300 day of FEBRUARY, 1997.

DAVID W. MARTINEZ

STATE OF FLORIDA

COUNTY OF DADE)

BEFORE ME, a Notary Public, authorized to take acknowledgements in the State and County set forth above, personally appeared DAVID W. MARTINEZ, well known to me to be the persons who executed the foregoing Articles of Incorporation, and they acknowledged to and before me that they executed same for the purposes therein expressed.

SWORN TO AND SUBSCRIBED before me this 25Rb day of FEBRUARY , 1997.

NOTARY PUBLIC

My Commission expires:



CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED

Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted:

INTERNATIONAL SPORTS MANAGEMENT AGENCY, INC.

desiring to organize under the laws of the State of Florida, with Incorporation at 12515 NORTH KENDALL DR., SUITE 302, MIAMI, State of Florida has named PARTE TO MIAMI, State its principal offices, as indicated in the of Florida, has named DAVID W. MARTINEZ, 12515 NORTH KENDALL DR., SUITE 302, MIAMI, FL 33186, agent to accept services of process within this state.

ACKNOWLEDGEMENT:

Having been named to accept services of process for the abovestated corporation, at the place designated in this Certification, I hereby agree to act in this capacity. I further agree to comply with the provisions of all Statutes relative to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

DAVID W. MARTINEZ

Registered Agent