P97000017350

Universal Risk Management Corporation P. O. Box 2461 Brandon, FL 33509-2461 813-684-2317



February 18, 1997

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Re: Application for reservation of Corporate Name

Division of Corporations:

Pursuant to the provisions of Section 607.0402 of the Florida Business Corporation Act, the undersigned hereby applies for the reservation of the following name for a period of 120 days:

Universal Risk Management Corporation

Enclosed is a check in payment of the required fee.

Respectfully submitted, Construction Risk Management Corporation

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H. Howard Piper Sr. President

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ARTICLES OF INCORPORATION

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OF

UNIVERSAL RISK MANAGEMENT CORPORATION

ARTICLE I NAME

The name of the corporation shall be:

Universal Risk Management Corporation

ARTICLE II PRINCIPAL OFFICE

The principal place of business and mailing address of the corporation shall be: physical address:

1813 Orange Hill Drive Brandon, FL 33510

ARTICLE III CAPITAL STOCK

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

10,000 shares

ARTICLE IV INITIAL REGISTERED AGENT AND ADDRESS

The name and address of the initial registered agent is:

Mr. Herbert Howard Piper Sr. 1813 Orange Hill Drive Brandon, FL 33510 813-684-2317 page two

ARTICLE V INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is:

Mr. Herbert Howard Piper Sr. 1813 Orange Hill Drive Brandon, FL 33510 813-684-2317

The undersigned has executed these Articles of Incorporation this 18th day of February 1997.

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H. Howard Piper Sr. Incorporator

UNIVERSAL RISK MANAGEMENT CORPORATION P. O. Box 2461 Brandon, FL 33509-2461 813-684-2317

February 18, 1997

Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

Re: Certificate of Designation of Registered Agent/Registered Office

Dear Sir:

Pursuant to the provisions of Section 607.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

1. The name of the corporation is: Universal Risk Management Corporation

2. The name of the registered agent and office is:

H. Howard Piper 1813 Orange Hill Drive Brandon, FL 33510

Having been named as the registered agent and to accept service of process for the above stated corporation at the place in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

(Signature)



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