11440 N. Kendall Drive City/State/Zip Phone # Miami, Fl. 33176 Office Use Only CORPORATION NAME(S) & DOCUMENT NUMBER(S), (if known): (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) (Corporation Name) (Document #) Certified Copy Walk in Pick up time Mail out Will wait Photocopy Certificate of Status NEW FILINGS AMENDMENTS Profit Amendment Resignation of R.A., Officer/ Director NonProfit Change of Registered Agent Limited Liability Dissolution/Withdrawal Domestication Other Merger

OTHER FILINGS
Annual Report
Fictitious Name
Name Reservation

REGISTRATION/ QUALIFICATION
Foreign
 Limited Partnership
 Reinstatement
Trademark
Other

Examiner's Initials

ARTICLES OF INCORPORATION

OF

DUCKS AROW INC.



ARTICLE I

The name of this corporation is:

DUCKSAROW INC.

ARTICLE II

This corporation is to have perpetual existence.

ARTICLE III

This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

This corporation is authorized to issue one hundred (100) shares of One Dollar (1.00) par value, common stock.

ARTICLE V

The street address of the initial principal office of corporation is 2171 N E 123 Street, North Miami, FL 33180 and the name of the initial registered agent of the corporation at that address is Kathleen King.

ARTICLE_VI

This corporation shall have one director initially. The number of directors may be increased or diminished from time to time by the By-laws, but shall never be less than one. The name and address of the initial director of this corporation is:

Kathleen King 2171 N E 123 Street North Miami, FL 33180

ARTICLE VII

The name and address of the person signing these Articles of Incorporation is:

Kathleen King
2171 N E 123 Street
North Miami, FL 33180

ARTICLE VIII

The corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

ARTICLE IX

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment hereto and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 3rd day of February, 1997.

STATE OF FLORIDA)
) SS:
COUNTY OF DADE)

BEFORE ME, a notary public, authorized to take acknowledgements in the State and County set forth above, personally appeared Kathleen King, known to me and known by me to be the person who executed the foregoing Articles of Incorporation and she acknowledged before me that she executed said Articles of Incorporation.

WITNESS my hand and officer seal at North Miami, Dade County, Florida, this <u>3rd day of February</u> 1997.

Notary Public

State of Florida at Large

OF FO OFFICIAL NOTARY SEAL NOTARA CANETTI COMMISSION NO. CC175399 MY COMMISSION EXP. JUNE 16,1988 CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

desiring to organize under the laws of the State of FLORIDA
with its principal office, as indicated in the Articles of
Incorporation at City of North Miami County of DADE State
of FLORIDA has named Kathleen King located at 2171 N E 123

Street. North Miami, FL 33180
(Street address and number of building, Post Office Box address not acceptable)
City of North Miami County of DADE State of FLORIDA,
as its agent to accept service of process within this state.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

Kathleen King (Resident Agent)

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