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Florida Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, Fl 32314

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-02/17/97--01037--012
****122.50 ****122.50

Re: PEREZ-ALAMO SHIPPING CORP.

Gentlemen:

Enclosed please find the original and one copy of the Articles of Incorporation, together with my check in the amount of \$122.50.

This represents the cost of the Filing Fees, Certified Copy of Articles of Incorporation and Fee for Registered Agent Designation for the above named corporation.

Very truly yours.


DUNNEE CESAR PEREZ

PEREZ-ALAMO SHIPPING CORP.

751 N.W. 134th Avenue
Miami, Florida 33182
305-551-2640

FILED
97 FEB 17 AM 9:32
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

2/20/97
TD

ARTICLES OF INCORPORATION

of

PEREZ-ALAMO SHIPPING CORP.

(name of corporation)

The undersigned acting as the incorporators of a corporation under the Florida Business Corporation Act, adopt(s) the following articles of incorporation for such corporation:

ARTICLE I - CORPORATE NAME

The name of the corporation is:

PEREZ-ALAMO SHIPPING CORP.

ARTICLE II - DURATION

This corporation shall exist perpetually unless dissolved according to Florida law.

ARTICLE III - PURPOSE

The corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue 500 shares of common stock, par value \$ 1.00 per share.

ARTICLE V - INITIAL PRINCIPAL OFFICE

The street address of the initial principal office and, if different, the mailing address is:

STREET ADDRESS		
751 N.W. 134th Avenue		
CITY	FLORIDA	ZIP
MIAMI		33182

Mailing address, if different

STREET ADDRESS		
CITY	FLORIDA	ZIP

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office and the name of the initial registered agent at the office is:

NAME	DUNNEY CESAR PEREZ		
ADDRESS	751 N.W. 134th Avenue		
CITY	FLORIDA	ZIP	
MIAMI		33182	

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ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have three (3) directors initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The names and addresses of the initial director(s) of the corporation are as follows:


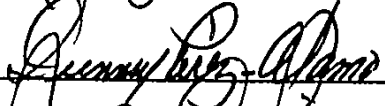
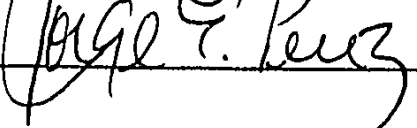
NAME	DUNNEY CESAR PEREZ		
ADDRESS	751 N.W. 134th Avenue		
CITY	Miami	STATE	FLORIDA ZIP 33182
NAME	DUNNEY PEREZ-ALAMO		
ADDRESS	211 S.W. 52nd Place		
CITY	MIAMI	STATE	FLORIDA ZIP 33134
NAME	JORGE EMILIO PEREZ		
ADDRESS	1082 S.W. 82nd Avenue		
CITY	MIAMI	STATE	FLORIDA ZIP 33144

ARTICLE VIII - INCORPORATORS

The names and addresses of the incorporators signing these Articles of Incorporation are as follows:

NAME	DUNNEY CESAR PEREZ		
ADDRESS	751 N.W. 134th Avenue		
CITY	MIAMI	STATE	FLORIDA ZIP 33182
NAME	DUNNEY PEREZ-ALAMO		
ADDRESS	211 S.W. 52nd Place		
CITY	MIAMI	STATE	FLORIDA ZIP 33134
NAME	JORGE EMILIO PEREZ		
ADDRESS	1082 S.W. 82nd AVENUE		
CITY	MIAMI	STATE	FLORIDA ZIP 33144

The undersigned incorporator(s) have executed these Articles of Incorporation this 12th day of FEBRUARY, 19 97.

 (Signature)
 (Signature)
 (Signature)

**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/ REGISTERED OFFICE**

PEREZ-ALAMO SHIPPING CORP.
(name of corporation)

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Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted:

The above corporation, organized under the laws of the State of Florida with its registered office as indicated in the Articles of Incorporation

at 751 N.W. 134th Avenue
Miami, Florida 33182

has named DUNNEY CESAR PEREZ

located at the aforesaid address, as its registered agent to accept service of process within this state.

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


(Signature)

2/12/1997
(Date)