

TRANSMITTAL LETTER

P97000010551

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: Hard Equations Inc.
(Proposed corporate name - must include suffix)

700002072267--7
-01/29/97--01043--008
*****78.75 *****78.75

Enclosed is an original and one(1) copy of the articles of incorporation and a check for :

☐ \$70.00
Filing Fee

☒ \$78.75
Filing Fee
& Certificate

☐ \$122.50
Filing Fee
& Certified Copy

☐ \$131.25
Filing Fee,
Certified Copy
& Certificate

ADDITIONAL COPY REQUIRED

FROM: Sandy Smith Larsen
Name (Printed or typed)

1820 NW 33rd Court.
Address

FORT LAUDERDALE, FL 33309
City, State & Zip

(954) 714-0425
Daytime Telephone number

FILED
SECRETARY OF STATE
DIVISION OF CORPORATIONS
97 JAN 29 PM 2:26

NOTE: Please provide the original and one copy of the articles.

97/2/3/97

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SECRETARY OF STATE
DIVISION OF CORPORATIONS

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ARTICLES OF INCORPORATION OF

Hard Equations Inc.

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation shall be: Hard Equations Inc.

ARTICLE II - PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation shall be:
1820 NW 33rd Court, Ft. Lauderdale, FL 33309

ARTICLE III - SHARES

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100,000 shares of common stock.

ARTICLE IV - INITIAL REGISTERED AGENT AND STREET ADDRESS

The street address of the initial registered agent of the corporation shall be: 1820 NW 33rd Court Ft. Lauderdale, FL 33309 and the name of the initial Registered Agent for the corporation at that address is: Laura Kay Whitlow

ARTICLE V - TERM OF EXISTENCE

This corporation shall exist perpetually.

ARTICLE VI - LIMITATION OF LIABILITY

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

ARTICLE VII - SELF DEALING

No contract or other transaction between the corporation and other corporations, in the absence of fraud, shall be affected or invalidated by the fact that any one or more of the

directors of the corporation is or are interested in a contract or transaction, or are directors or officers of any other corporation, and any director or directors, individually or jointly, may be a party or parties to, or may be interested in such contract, act or transaction, or in any way connected with such person or person's firm or corporation, and each and every person who may become a director of the corporation is hereby relieved from any liability that might otherwise exist from this contracting with the corporation for the benefit of himself or any firm, association or corporation in which he may be in any way interested. Any director of the corporation may vote upon any transaction with the corporation without regard to the fact that he is also a director of such subsidiary or corporation.

This corporation shall have a minimum of 3 director(s). The initial Board of Directors shall consist of:

Sandy Smith Larsen - 1820 NW 33rd Court, Ft. Lauderdale, FL 33309
Christopher Morgan Whitlow - 1820 NW 33rd Court, Ft. Lauderdale, FL 33309
Laura Kay Whitlow - 1820 NW 33rd Court, Ft. Lauderdale, FL 33309

ARTICLE VIII INCORPORATORS

The name and address of the incorporator to these Articles of Incorporation is:

Sandy Smith Larsen - 1820 NW 33rd Court, Ft. Lauderdale, FL 33309

the undersigned incorporator has executed these articles of Incorporation this twenty second day of January, 1997.

Incorporator: _____

Sandy Smith Larsen

**CERTIFICATE OF DESIGNATION OF
REGISTERED AGENT/REGISTERED OFFICE**

PURSUANT TO THE PROVISIONS OF SECTION 607.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1. The name of the corporation is Hard Equations Inc.

2. The name and address of the registered agent and office is:

Laura Kay Whitlow
(NAME)

1820 NW 33rd Court.
(P. O. Box or Mail Drop Box **NOT** ACCEPTABLE)

FORT LAUDERDALE, FL 33309
(CITY/STATE/ZIP)

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Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Laura Kay Whitlow
(SIGNATURE)

22 January 1997
(DATE)

DIVISION OF CORPORATIONS, P. O. BOX 6327, TALLAHASSEE, FL 32314