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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY  
CONTACT: RAY STORMONT  
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ACCT#: 072450003255

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NAME: S.A.U.S.A., INC.

AUDIT NUMBER.....H97000001792

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGES..... 5

CERT. COPIES.....1

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ARTICLE OF INCORPORATION

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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, do hereby adopt the following articles of incorporation:

ARTICLE ONE

The name of the corporation is S.A.U.S.A, INC.

ARTICLE TWO

The duration of the corporation is perpetual.

ARTICLE THREE

The general purpose for which the corporation is organized are:

- 1.- To engage in the business of OR to act as a Shipper's Association on behalf of none-vessel operating common carriers, and to engage in any business for which the corporation may be organized.
- 2.- To transact any other lawful business for which corporations may be incorporated under the Florida General Corporation Act.
- 3.- To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

PREPARED BY:  
ASHLAND INSURANCE AGY, INC.  
608 NW 57th Avenue  
Miami, FLORIDA 33126  
(305) 262-4053  
MIGUEL E. TURBAY

11/20/11

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EMPIRE CORPORATE KIT

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**ARTICLE FOUR**

The aggregate number of shares which the corporation is authorized to issue is none.

**ARTICLE FIVE**

The corporation is not authorized to issue any class of stock.

**ARTICLE SIX**

The corporation shall have no stockholders. Instead members shall be accepted based on conditions as stated in the bylaws of the corporation.

**ARTICLE SEVEN**

The street address of the initial business office of the corporation is 9300 NW 58th Street, Suite 212, Miami, FL 33178 and the name of its initial registered agent is Miguel E. Turbay.

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ARTICLE EIGHT

The number of directors constituting the initial board of directors of the corporation is one . The name and address of each person who is to serve as a member of the initial board of directors is:

NAME	ADDRESS
CARLOS MATEUS	9300 NW 58th Street; Suite 212 Miami, FL 33178

ARTICLE NINE

A unanimous vote of directors for effective directors action is required at all directors meetings.

ARTICLE TEN

The name and address of each incorporator is:

NAME	ADDRESS
Miguel E. Turbay	9300 NW 58th Street; Suite 212 Miami, FL 33178

Executed by the undersigned at MIAMI, FLORIDA,  
on January 29, 19 97 .

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ARTICLE X

All expenditures incurred by the corporation will be equally covered by the members, from the annual dues and/or additional amounts, as required. S.A.U.S.A. is created for the purpose of negotiating transportation contracts with carriers on behalf, and for the sole benefit, of its members. It is not responsible and/or liable for freight or any other charges owed to carriers by its members.

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CERTIFICATE DESIGNATING (OR CHANGING) PLACE OF BUSINESS OR DOMICILE  
FOR THE SERVICE OF PROCESS WITHIN THE STATE, NAMING AGENT UPON WHOM  
PROCESS MAY BE SERVED.

In pursuance of Chapter 607.34 Florida Statutes, the following is  
submitted, in compliance with said Act:

First-That S.A.U.S.A., INC.  
(NAME OF CORPORATION)

desiring to organize under the laws of the State of FLORIDA  
(FLORIDA)

with its principal office, as indicated in the articles of  
incorporation at City of MIAMI county  
(CITY)

of DADE, State of FLORIDA  
(COUNTRY) (STATE)

has named MIGUEL E. TURBAY  
(NAME OF RESIDENT AGENT)

located at 9300 NW 58th Street, Suite 212  
(STREET ADDRESS AND NUMBER OF BUILDING,  
POST OFFICE BOX ADDRESS NOT ACCEPTABLE)

city of FLORIDA, County of DADE  
(CITY) (COUNTRY)

State of Florida, as its agent to accept service of process within  
this state.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above  
stated corporation, at place designated in this certificate. I  
hereby accept to act in this capacity, and agree to comply with the  
provision of said Act relative to keeping open said office.

BY Miguel E. Turbay  
SIGNATURE  
REGISTERED AGENT  
AND  
INCORPORATOR

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SECRETARY OF STATE  
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