VIVIAN OTANO

8600 N.W. 70th Street Miami, Florida 33166

P97000008163

December 12, 1996

State Of Florida Division Of Corporations Post Office Box 6327 Tallahassee, Florida 32314

Re: PIGEON WORLD U.S.A., INC.

800002077428--9 -02/04/97--01174--001 ****122.50 ****122.50

Dear Sir or Madam:

Enclosed is the duly executed Articles of Incorporation of PIGEON WORLD U.S.A., INC. for filing with the Department of State, as well as Check Number _____ in the amount of One Hundred Twenty Two and 50/100 Dollars (\$ 122.50) to cover the cost for same.

Thank you for your attention and cooperation.

Very truly yours,

Vivian Otano

Encls.

97 JAN 28 AM 9: 19
SECRETARY OF STATE
AHASSEE, FLORIDA

122.50 688, 671-877 B. REGISTET JAN 1 4 1997



FLORIDA DEPARTMENT OF STATE Sandra B. Mortham Secretary of State

January 14, 1997

VIVIAN OTANO 8600 NW 70TH ST MIAMI, FL 33166

SUBJECT: PIGEON WORLD U.S.A., INC.

Ref. Number: W97000000877

We have received your document for PIGEON WORLD U.S.A., INC.. However, upon receipt of your document no check was enclosed. Please send a check or money order payable to the Department of State for \$122.50. Your document will be retained in our pending file. Please return a copy of this letter to ensure that your check is properly credited.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6919.

Letter Number: 797A00001814

Beth Register Corporate Specialist Supervisor

ARTICLES OF INCORPORATION

FILED

OF

97 JAN 28 AM 9: 19

SECRETARY OF STATE TALLAHASSEE, FLORIDA

PIGEON WORLD U.S.A., INC.

The undersigned, for the purpose of forming a corporation for pecuniary profit under the provisions of Chapter 607 of the Florida Statutes, hereby makes, subscribes, acknowledges, and files the following Articles of Incorporation:

ARTICLE I - Name

The name of this corporation is PIGEON WORLD U.S.A., INC.

ARTICLE II - Duration and Commencement

This corporation shall have a perpetual existence, commencing on the date of the filing of these Articles by the Department of State.

ARTICLE III - Purpose

This corporation shall have the authority to engage in any lawful business authorized under the laws of the United States of America and the State of Florida, including, but not limited to, performing any and all acts whatsoever in order to implement the business purpose of this corporation.

ARTICLE IV - Capital Stock

This corporation is authorized to issue 1,000 shares of common stock having a \$ 1.00 par value per share. These stocks shall be designated as common stocks.

ARTICLE V - Initial Board of Directors

This corporation shall have one director initially. The number of directors may be increased or diminished from time to time by a vote of the majority of the shareholders, but shall never be less than one. The name and address of the initial director of this corporation is: Vivian Otano, 8600 N.W. 70th Street, Miami, Florida 33166.

Articles of Incorproation for PIGEON WORLD U.S.A., INC. Page 2

ARTICLE VI - Initial Registered Office and Agent

The name and address of the initial registered agent and the initial registered office is: Amado Alan Aivarez, Esquire, Law Offices of Aivarez & Aivarez-Zane, 7000 S.W. 97th Avenue, Suite 209, Miami, Florida 33173.

ARTICLE VII - Principal Place of Business and Mailing Address

The principal place of business and mailing address of this corporation is: **8600 N.W. 70th Street, Miami, Florida 33166**.

ARTICLE VIII - Bylaws

The bylaws of this corporation may be adopted, altered, amended or repealed by a majority of the shareholders.

ARTICLE IX - Indemnification

This corporation shall indemnify any officer, director, or any former officer or director, to the fullest extent permitted by law.

ARTICLE X - Incorporator

The name and address of the person signing these Articles of Incorporation is: Vivian Otano, 8600 N.W. 70th Street, Miami, Florida 33166.

ARTICLE XI - Amendment

The Articles of Incorporation may be altered, amended, changed, rescinded or additional articles may be adopted by a majority vote of the shareholders of the corporation.

Articles of Incorproation for PIGEON WORLD U.S.A., INC. Page 3

ARTICLE XII - Officers

The corporation shall have a president, a secretary and a treasurer and may have additional and assistant officers, including, without limitation thereto, one or more vice-presidents, assistant secretaries, and assistant treasurers. A person may hold more than one office at one time. Such officers shall be elected by the board of directors. The board may remove any or all of the officers from office with or without cause and at such time as the board may determine. The names, addresses and positions of the persons who will serve as the initial officers of the corporation are as follows: Vivian Otano, 8600 N.W. 70th Street, Miami, Florida 33166.

ı	IN	WITNESS	WHEREOF,	the	undersigned	has	executed these Articles	of
Incorpo	orati	ion, this	_ day of Decer	mber	, 1996. _	5	S. Hano	
					V	IVIA	N OTANO	

STATE OF FLORIDA)
COUNTY OF DADE)

BEFORE ME, a notary public authorized in the State of and County set forth above, personally appeared **VIVIAN OTANO**, personally known to me to be the person described in and who, as incorporator, executed the foregoing Articles of Incorporation, and she acknowledged before me that she executed the foregoing Articles of Incorporation for the purposes therein described.

IN WITNESS WHEREOF, I hereto set my hand and affix my official seal, in the State and County aforesaid, this 31 day of December, 1996.

My Commission expires:

Notary Public, State of Florida At Large



Articles of Incorproation for PIGEON WORLD U.S.A., INC. Page 4

ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for the above-stated corporation, at the place designated in Article VI of these Articles of Incorporation, the undersigned person hereby agrees to act in this capacity, and further agrees to comply with the provision of all statutes relative to the proper and complete discharge of his duties.

DATED this 13th day of December, 1996.

AMADO ALAN ALVAREZ

Registered Agent

