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## ARTICLES OF INCORPORATION OF M & M CREATIVE RESULTS, INC.

### ARTICLE I - NAME

The name of this Corporation is M & M CREATIVE RESULTS, INC. and its address is c/o RJS, 201 S. Biscayne Boulevard, 1500 Miami Center, Miami, FL 33131.

## **ARTICLE II - DURATION**

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This Corporation shall have perpetual existence.

# ARTICLE III - PURPOSE

This Corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

## ARTICLE IV - CAPITAL STOCK

This Corporation is authorized to issue 10,000 shares of one (\$.01) penny par value common stock, which shall be designated "Common Shares."

# ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name of the initial registered agent of this Corporation is Corporation Company of Miami, and its address is 201 S. Biscayne Boulevard, 1600 Miami Center, Miami, Florida 33131.

### ARTICLE VI - INITIAL BOARD OF DIRECTORS

This Corporation shall have two (2) Directors initially. The number of Directors may be increased or decreased from time to time by the Bylaws but shall never be less than one (1). The names and addresses of the initial Directors of this Corporation are:

#### NAME

ADDRESS

MANUEL MILLARES

824 Sevilla Avenue Coral Gables, FL 33134

LORENZO MOLL

50 Ocean Lane Drive, Apt. 602 Key Biscayne, FL 33149

### ARTICLE VII - BYLAWS

The Bylaws of this Corporation may be adopted, altered, amended or repealed by either the Shareholders or Directors.

#### ARTICLE VIII - INDEMNIFICATION

This Corporation shall indemnify any Officer or Director, or any former Officer or Director, to the fullest extent permitted by law.

#### **ARTICLE IX - PREEMPTIVE RIGHTS**

Every Shareholder, upon the sale for cash of any new stock of this Corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

## **ARTICLE X - INCORPORATOR**

The name of the person signing these Articles is Raul J. Salas, and his address is 201 S. Biscayne Boulevard, 1600 Miami Center, Miami, Florida 33131.

#### ARTICLE XI - AMENDMENT

This Corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, in accordance with the provisions of the Florida Business Corporation Act.

Incorporation this 27 day of January, 1997.

#### ACCEPTANCE BY REGISTERED AGENT

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN ARTICLE V OF THESE ARTICLES OF INCORPORATION, THE UNDERSIGNED CORPORATION HEREBY AGREES TO ACT IN THIS CAPACITY, AND FURTHER AGREES TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE DISCHARGE OF ITS DUTIES.

DATED THIS 관 DAY OF JANUARY, 1997.

### CORPORATION COMPANY OF MIAMI

By

JILL B. ZAMMAS, Assistant Secretary for CORPORATION COMPANY OF MIAMI (Registered Agent)

MIA95 119928.1 - JBZ

FILED 97 JAN 28 AN II: 08 SECRETARY OF STATE ALLAHASSEE. FLORID,