

P970000006064

LAW OFFICES

GUY SPIEGELMAN

SURE-400 ROBERTS BUILDING

28 WEST FLAGLER STREET

MIAMI, FLORIDA 33100

TELEPHONE (305) 373-6634

December 27, 1996

State of Florida
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Re: U.S. Business, Inc.

Dear Sir/Madam,

Enclosed please find the original and one copy of the Articles of Incorporation for the above referenced corporation.

Also enclosed is my check in the amount of \$78.75, for the filing fee, designation fee and certificate of status.

Please incorporate this corporation, and forward the proof of filing and a certificate of status to this office.

Thank you for your assistance in this regard.

Sincerely,

~~Guy Spiegelman~~
Guy Spiegelman

GS/kj
Enclosures

800002042808--4
-12/31/96--01096--016
*****78.75 *****78.75

*Called Karen Spiegelman
Principal of U.S. Business, Inc.
to the same as RA.*

W97-324

File date Jan 7.

FILED
97 JAN -7 AM 11:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

JAN - 7 1997



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

January 7, 1997

GUY SPIEGELMAN, ESQ.
28 W. FLAGLER ST., STE. 400
MIAMI, FL 33130

SUBJECT: U.S. BUSINESS, INC.
Ref. Number: W97000000324

We have received your document for U.S. BUSINESS, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

THE REGISTERED OFFICE LISTED IN YOUR ARTICLES OF INCORPORATION MUST BE CONSISTENT THROUGHOUT THE DOCUMENT.,

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6052.

Sandy Ng
Document Specialist

Letter Number: 397A00000670

LAW OFFICES
GUY SPIEGELMAN
SUITE 400 ROBERTS BUILDING
28 WEST FLAGLER STREET
MIAMI, FLORIDA 33130
TELEPHONE (305) 373-6634

January 21, 1997

FEDERAL EXPRESS

Sandy NG
Division of Corporations
409 E. Gaines Street
Tallahassee, FL 32399

Re: U.S. Business, Inc.
Reference No.: W97000000324

Dear Ms. NG,

Enclosed please find the original and one copy of the Articles of Incorporation for the above referenced corporation.

You already have my check in the amount of \$78.75, for the filing fee, designation fee and certificate of status.

Please incorporate this corporation, and forward the proof of filing and a certificate of status to this office via Federal Express. Enclosed is a completed FedEx Airbill and FedEx letter envelope for returning same to the undersigned.

Again, thank you for all your assistance in this regard.

Sincerely,

Guy Spiegelman

GS/kj
Enclosures

ARTICLES OF INCORPORATION

OF

U.S. BUSINESS, INC.

FILED

97 JAN -7 AM 11:06

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I

NAME

U.S. Business, Inc.
28 West Flagler St., Ste. 400, Miami, FL 33130.

ARTICLE II

DURATION

This corporation is to have perpetual existence.

ARTICLE III

PURPOSE

The purpose is to engage in any activities or business permitted under the laws of the State of Florida.

ARTICLE IV

CAPITAL STOCK

This corporation is authorized to issue one hundred (100) shares at \$1.00 par value common stock.

ARTICLE V

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is 28 West Flagler Street, Suite 400, Miami, Florida

33130, and the name and address of the initial agent of this corporation is GUY SPIEGELMAN, 28 West Flagler Street, Suite 400, Miami, Florida 33130.

ARTICLE VI

INITIAL BOARD OF DIRECTORS

The number of directors constituting its initial Board of Directors is two (2), whose names and addresses are: BERTRAND AMIGUES, 3785 N.W. 82 Avenue, Suite 403, Miami, Florida 33166; and SENDIL SELVA, 3785 N.W. 82 Avenue, Suite 403, Miami, Florida 33166.

ARTICLE VII

INCORPORATORS

GUY SPIEGELMAN, 28 West Flagler Street, Suite 400, Miami, Florida 33130.

ARTICLE VIII

INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director to the full extent permitted by law.

ARTICLE IX

AMENDMENT

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscribers have executed these Articles of Incorporation this 21st day of January, 1997.

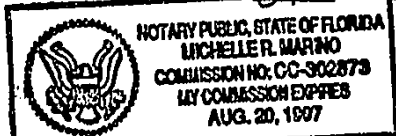


GUY SPIEGELMAN

STATE OF FLORIDA)
) SS:
COUNTY OF DADE)

I HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State and County aforesaid to administer oaths and take acknowledgments, personally appeared GUY SPIEGELMAN (~~XX~~) who is personally known to me, or () who has produced _____ as identification and who () did () did not take an oath, and who executed the foregoing Articles of Incorporation of U.S. Business, Inc.

WITNESS my hand and official seal in the County and State last aforesaid this 21st day of January, A.D. 19 97.



My Commission expires:



Notary Public, State of Florida



Printed name of Notary

CERTIFICATE DESIGNATING PLACE OR BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN THIS STATE,
NAMING AGENT UPON WHICH PROCESS MAY BE SERVED

In pursuant of Chapter 48.091, Florida Statutes, the following is submitted, in Compliance with said Act:

FIRST: That U.S. BUSINESS, INC. desiring to organize under the laws of the State of Florida with the Registered Office as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named GUY SPIEGELMAN, as its Registered Agent to accept service of process within the State.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY REGISTERED AGENT)

Having been named to accept service of process for the above styled corporation, at place designated in this certificate, I hereby accept to act in the capacity, and agree to comply with the provisions of said Act relative to keeping open said office.

By: 
GUY SPIEGELMAN
Registered Agent

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

97 JAN -7 AM 11:06

FILED