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OFFICE OF
RICHARD M. KNELLINGER, ESQ.

RICHARD M. KNELLINGER

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FILED
JAN -7 AM 8:54
TALLAHASSEE, FLORIDA

December 30, 1996

Secretary of State
Division of Corporations
Post Office Box 6327
Tallahassee, Florida 32314

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Re: ALVAREZ LAND DEVELOPMENT CORPORATION

Dear Sir or Madam:

Enclosed are the following in connection with the above-referenced corporation:

1. Original executed Articles of Incorporation; and
2. Our check in the amount of \$122.50.

Please return the Certificate and a copy of the Articles to this office after filing.

Thank you for your consideration in this matter.

Sincerely,



Richard M. "Rick" Knellinger

RMK:sm

Enclosures 2

cc: Client

24
1-14-97

ARTICLES OF INCORPORATION
OF
Alvarez Land Development Corporation

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

The undersigned, for the purposes of forming a corporation under the Florida General Corporation Act, does hereby adopt the following articles of incorporation:

ARTICLE I

The name of the Corporation is Alvarez Land Development Corporation.

ARTICLE II

The duration of the corporation is perpetual.

ARTICLE III

The general purposes for which the corporation is organized is to transact any lawful business for which corporations may be incorporated under the Florida General Corporation Act.

ARTICLE IV

The aggregate number of shares which the corporation is authorized to issue is seven thousand five hundred (7,500). Such shares shall be of a single class, and shall have a par value of one dollar (\$1.00) per share.

ARTICLE V

The street address of the initial registered office of the corporation is: SR 121 and Anderson Road, Raiford, FL 32083 and the name of its initial registered agent at such address is: Joel L. Alvarez.

ARTICLE VI

The number of directors constituting the initial board of directors of the corporation is one (1).

The name and address of the person who is to serve as the sole member of the initial board of directors is: Joel L. Alvarez.

ARTICLE VII

The name and address of the incorporator is:

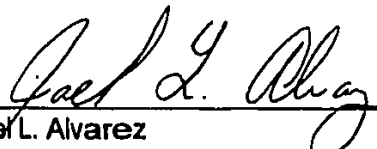
Joel L. Alvarez
SR 121 and Anderson Road
Raiford, FL 32083

The address of the principal place of business is:

SR 121 and Anderson Road
Raiford, FL 32083

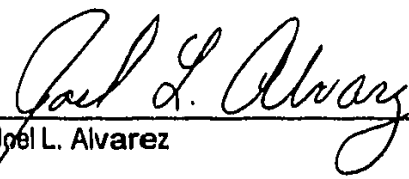
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TALLAHASSEE, FLORIDA
STATE

Executed by the undersigned at Gainesville, Florida this 30th day of December, 1996.


Joel L. Alvarez

ACCEPTANCE AS REGISTERED AGENT

I, Joel L. Alvarez, the undersigned, do hereby accept designation as Registered Agent for the above-named corporation.


Joel L. Alvarez