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**Corporate Research Services**

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Tallahassee, FL 32304  
(904) 539-1128  
(800) 817-4731

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OFFICE USE ONLY

**CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):**

1. ZAYAS & ZAYAS MANAGEMENT & CONSULTANTS, INC.  
(Corporation Name) (Document #)
2. \_\_\_\_\_  
(Corporation Name) (Document #)
3. \_\_\_\_\_  
(Corporation Name) (Document #)
4. \_\_\_\_\_  
(Corporation Name) (Document #)

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☒ Certificate of Status

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of R.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

Examiner's Initials

RL

1/8/97

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97 JAN -8 PM 11:32  
TALLAHASSEE, FL 32304

**ARTICLES OF INCORPORATION  
OF  
ZAYAS & ZAYAS MANAGEMENT & CONSULTANT, INC.**

**ARTICLE I - CORPORATE NAME**

The name of this Corporation shall be: Zayas & Zayas Management & Consultant, Inc.

**ARTICLE II - PRINCIPAL OFFICE**

The principal place of business and mailing address of this corporation shall be:

Place of business

6601 SW 8th Street Suite #4  
Miami, FL 33145

Mailing address

6601 SW 8th Street Suite #4  
Miami, FL 33145

**ARTICLE III- NATURE OF CORPORATE BUSINESS**

The Corporation may engage in any activity or business permitted under the laws of the United States and under the laws of the State of Florida.

**ARTICLE IV - CAPITAL STOCK**

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is ONE THOUSAND ( 1000) shares of common stock having ONE DOLLAR ( \$1.00) PAR VALUE

**ARTICLE V - INITIAL REGISTERED AGENT**

The corporation's initial Registered Agent and Registered Office in the State of Florida shall be:

Jose Luis Zayas Sr.  
6601 SW 8 St. Suite 3 & 4  
Miami, FL 33144

**ARTICLE VI - BOARD OF DIRECTORS**

The number of Directors may be altered from time to time by by-laws adopted by the stockholder's. However, the Corporation shall have no less than (1) director at any time.

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PAGE TWO

ARTICLE VII - INITIAL DIRECTORS

The name and post office address of each member of the initial Board of Directors is:

President

Jose Luis Zayas Sr.  
3202 SW 24 Terr  
Miami, FL 33145-3138

Treasurer/Secretary

Jose Luis Zayas Jr.  
6601 SW 8 St. Suite 3 & 4  
Miami, FL 33144

ARTICLE VIII - PREEMPTIVE RIGHTS

Every shareholder, upon the issuance or sale of either new or treasury stock for cash, property, service, in payment of corporate debts or otherwise, shall have the right to purchase his or her proportionate share thereof.

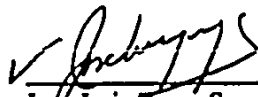
ARTICLE IX - INCORPORATOR(S)

The name and post office address of each incorporator executing these Articles of Incorporation is as follows:

President

Jose Luis Zayas Sr.  
3202 SW 24 Terr  
Miami, FL 33145-3138

THE UNDERSIGNED INCORPORATOR (S), for the purpose of forming a Corporation to do business in the State of Florida, does make and file these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true.

 <sup>SE.</sup>  
\_\_\_\_\_  
Jose Luis Zayas Sr.  
President  
State of Florida

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BE IT REMEMBERED that on this day before me, a Notary Public duly authorized in the state and county named above to take acknowledgements personally appeared,

*Mr Jose Luis Zayas Sr, Jose Luis Zayas JR*  
to me known to be the person (s) described as the incorporator(s) in the foregoing Articles of Incorporation, and he (she) acknowledged to me that *they* executed said Articles of Incorporation.

WITNESS my hand and official seal at Miami, County and State above written this *7<sup>th</sup>*  
day of *Jan*, 19*97*.

*Pilar P. Alonso*  
NOTARY PUBLIC, State of Florida

My commission expires:



PIARP ALONSO  
My Commission 00343388  
Expires Jan. 20, 1998

The undersigned hereby accepts the foregoing designation as Initial Registered Agent and agrees to comply with the provisions of laws applicable to said designation.

✓ *José Luis Zayas Sr.*

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97 JAN -8 AM 11:33  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA