



THE UNITED STATES
CORPORATION
COMPANY

P96000103538

ACCOUNT NO. : 072100000032

REFERENCE : 201478 4374271

AUTHORIZATION :

COST LIMIT : \$ 70.00

Patricia Pizot

ORDER DATE : December 26, 1996

ORDER TIME : 9:46 AM

ORDER NO. : 201478-005

CUSTOMER NO: 4374271

100002038041--5

CUSTOMER: Ms. Yilan Rivero
HERZFELD & RUBIN

Suite 1501
801 Brickell Avenue
Miami, FL 33131

DOMESTIC FILING

NAME: STRATEGIC SPORTS
MANAGEMENT, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Deborah Schroder

EXAMINER'S INITIALS:

FILED
96 DEC 26 PM 3:41
STATE OF FLORIDA
TALLAHASSEE

Dmc
12/26/96

ARTICLES OF INCORPORATION OF
STRATEGIC SPORTS MANAGEMENT, INC.

FILED
95 DEC 26 PM 3:41

ARTICLE I

The name of the corporation is STRATEGIC SPORTS MANAGEMENT, INC., having its principal office located at: 19360 E. Country Club Drive, Aventura, Florida 33180.

ARTICLE II

The corporation may engage in or transact any and all activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE III

The corporation is authorized to issue and have outstanding at any one time an aggregate of One Hundred (100) shares of one class of common stock having a par value of One Dollar (\$1.00) per share. The consideration to be paid for each share shall be fixed by the Board of Directors.

ARTICLE IV

There shall be no preemptive rights accruing to the shareholders.


ARTICLE V

The corporation's initial Registered Agent and Registered Office in the State of Florida are:

REGISTERED AGENT: KENNETH D. BAXTER, ESQ.
HERZFELD & RUBIN

REGISTERED OFFICE: 801 Brickell Avenue
Suite #1501
Miami, Florida 33131

Having been named initial Registered Agent to accept service of process for the corporation at the initial registered office designated herein, I hereby accept such status and consent to act in the capacity and agree to comply with all the requirements of law pertaining thereto.


REGISTERED AGENT: Kenneth D. Baxter, Esq.

ARTICLE VI

The number of Directors constituting the initial Board of Directors of the Corporation is one.

ARTICLE VII

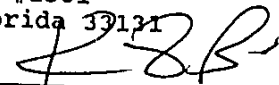
The name and address of the members of the initial Board of Directors is:

SCOTT A. HELFAND
19360 E. Country Club Drive
Aventura, Florida 33180

ARTICLE VIII

The name and address of the Incorporator of these Articles of Incorporation is:

KENNETH D. BAXTER, ESQ.
HERZFELD & RUBIN
801 Brickell Avenue
Suite #1501
Miami, Florida 33131


Kenneth D. Baxter, Esq.

STATE OF FLORIDA :
COUNTY OF DADE :

BEFORE ME, the undersigned authority, personally appeared Kenneth D. Baxter, Esq., who [] is personally known and who stated that he was the person described in and who executed the foregoing Articles of Incorporation and he acknowledged before me that he signed same for the purposes therein expressed.

WITNESS my hand and official seal at Miami, Florida, this 24th day of December, 1996.


Notary Public



YILAN RIVERO
COMMISSION # CC 560170
EXPIRES JUL 17, 2000
BONDED THRU
ATLANTIC BONDING CO., INC.