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SPENCER & KLEIN  
PROFESSIONAL ASSOCIATION  
ATTORNEYS AT LAW

SUITE 1901  
801 BRICKELL AVENUE  
MIAMI, FLORIDA 33131

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December 17, 1996

Secretary of State  
State of Florida  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32301

Re: Articles of Incorporation: Cornell Corporation

Dear Sir or Madam:

Enclosed please find an original and one fully executed copy of the Articles of Incorporation for the above referenced corporation, together with our check in the amount of \$122.50 to cover your fees. Please return a certified copy of the Articles of Incorporation to the undersigned in the enclosed, self-addressed, stamped envelope.

Thank you for your courtesy and cooperation, and should you have any questions, please do not hesitate to contact the undersigned.

Sincerely yours,

Richard C. Lorenzo  
For the Firm

RCL/al  
encl.

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TALLAHASSEE, FLORIDA

ARTICLES OF INCORPORATION  
OF  
CORNELL CORPORATION

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SEAL OF THE STATE  
TALLAHASSEE, FLORIDA

The undersigned, for the purpose of forming a corporation under the Florida Business Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I

Name

The name of the corporation is CORNELL CORPORATION and its address is 2601 N.W. 105th Avenue, Miami, Florida 33172.

ARTICLE II

Duration

The duration of the corporation shall be perpetual.

ARTICLE III

Purposes

The general purposes for which the corporation is organized are:

(1) To transact any lawful business for which corporations may be incorporated under the Florida Business Corporation Act.

(2) To do such other things as are incidental to the foregoing or necessary or desirable in order to accomplish the foregoing.

ARTICLE IV

Authorized Shares

The aggregate number of shares which the corporation is

authorized to issue is 7,500. Such shares shall be of a single class, and shall have a par value of One Dollar (\$1.00) per share.

#### ARTICLE V

##### Registered Office and Agent

The street address of the initial registered office of the corporation is 801 Brickell Avenue, Suite 1901, Miami, Florida 33131 and the name of its initial registered agent at such address is: Thomas R. Spencer, Jr.

#### ARTICLE VI

##### Directors

The number of directors constituting the board of directors of the corporation shall be determined in accordance with the By-Laws, but shall not be less than one. The number of directors constituting the initial board of directors is one (1). The name and address of the person who is to serve as the member of the initial board of directors is:

Name: Thomas R. Spencer, Jr.  
Address: Spencer & Klein, P.A.  
801 Brickell Avenue  
Suite 1901  
Miami, Florida 33131

#### ARTICLE VII

##### Incorporator

The name and address of the Incorporator is:

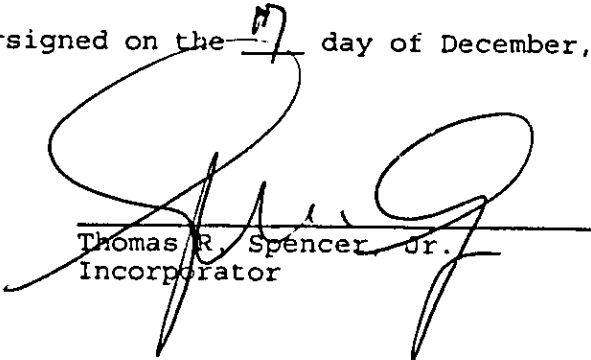
Thomas R. Spencer, Jr.  
SPENCER & KLEIN, P.A.  
801 Brickell Avenue  
Suite 1901  
Miami, Florida 33131

ARTICLE VIII

Indemnification

The corporation shall indemnify each director, officer and shareholder of the corporation against any and all liability and expenses incurred by him in connection with or arising out of any action, suit or proceeding in which he may be involved, by reason of his being or having been an officer, director or shareholder of the corporation to the full extent permitted by the laws of the State of Florida.

Executed by the undersigned on the 7 day of December, 1996.

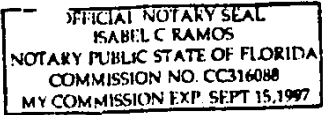
  
\_\_\_\_\_  
Thomas R. Spencer, Jr.  
Incorporator

STATE OF FLORIDA)

1 SS:

COUNTY OF DADE )

The foregoing instrument was acknowledged before me this 17 day of December, 1996, by THOMAS R. SPENCER, JR., who is personally known to me and who did not take an oath.



Notary Public

Printed Name

My commission expires:

### Acknowledgement of Appointment by Registered Agent

Having been named the Registered Agent for the above-named corporation at the place designated in the foregoing Articles of Incorporation, I hereby accept the same and agree to act in this capacity, and agree to comply with the provisions of Florida law relative to keeping the registered office open.

Thomas R. Spencer, JR  
Registered Agent

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FLORIDA