



THE UNITED STATES
CORPORATION
COMPANY

P96000103435

ACCOUNT NO. : 072100000032

REFERENCE : 200772 5012441

AUTHORIZATION

Patricia Pijet

COST LIMIT : \$ 70.00

ORDER DATE : December 24, 1996

ORDER TIME : 10:51 AM

ORDER NO. : 200772-010

500002037675--7

CUSTOMER NO: 5012441

CUSTOMER: Ms. Melinda Lampkin
COLUMBIA/HCA HEALTHCARE
CORPORATION
1 Park Plaza
P.O. Box 550
Nashville, TN 37202-0550

DOMESTIC FILING

NAME: COLUMBIA MANAGEMENT COMPANIES,
INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Daniel W Leggett

EXAMINER'S INITIALS:

FILED
96 DEC 24 PM 12:19
TALLAHASSEE, FLORIDA
SECRETARY OF STATE

Dmc
12-26-96
RECEIVED
96 DEC 24 PM 12:19
TALLAHASSEE, FLORIDA
SECRETARY OF STATE

STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF

COLUMBIA MANAGEMENT COMPANIES, INC.

FILED
96 DEC 24 PM 12:19
SEC. OF STATE
TALLAHASSEE, FLORIDA

THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA GENERAL CORPORATION ACT, ADOPT THE FOLLOWING ARTICLES OF INCORPORATION:

- FIRST:** The name that satisfies the requirements of Section 607.0401 is:
COLUMBIA MANAGEMENT COMPANIES, INC.
- SECOND:** The address of the principal office, and mailing address is:
One Park Plaza, Nashville, Tennessee 37203
- THIRD:** The aggregate number of shares which the Corporation shall have authority to issue is One Thousand (1,000) shares of common stock at One Dollar (\$1.00) par value.
- FOURTH:** The street address of the initial registered office of the Corporation is: C/O The Prentice-Hall Corporation System, Inc., 1201 Hays Street, Tallahassee, Florida 32301; and the name of its initial registered agent at such address is: The Prentice-Hall Corporation System, Inc.
- FIFTH:** The number of directors constituting the initial Board of Directors of the Corporation is three (3), and the names and address of the persons who are to serve as directors until the first annual meeting to shareholders or until their successors are elected and shall qualify are:

Stephen T. Braun	One Park Plaza Nashville, TN 37203
Kenneth C. Donahey	One Park Plaza Nashville, TN 37203
Rosalyn S. Elton	One Park Plaza Nashville, TN 37203

Page Two
Articles of Incorporation
COLUMBIA MANAGEMENT COMPANIES, INC.

SIXTH: The name and address of the incorporator is:

Melinda S. Lampkin One Park Plaza
Nashville, TN 37203

THE UNDERSIGNED HAS EXECUTED THESE ARTICLES OF INCORPORATION
THIS 23RD DAY OF DECEMBER, 1996.

INCORPORATOR:

By: Melinda S. Lampkin
Melinda S. Lampkin

ACCEPTANCE BY THE REGISTERED AGENT AS REQUIRED IN SECTION 607.0501
(3) F.S.: THE PRENTICE-HALL CORPORATION SYSTEM, INC. IS FAMILIAR WITH AND
ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.

THE PRENTICE-HALL CORPORATION SYSTEM, INC.

DATED: December 24, 1996

By: Karen B. Rozar
Karen B. Rozar, As Agent