



THE UNITED STATES
CORPORATION
COMPANY

P96000103435

ACCOUNT NO. : 072100000032

REFERENCE : 200772 5012441

AUTHORIZATION *Patricia Pajuts*

COST LIMIT : \$ 70.00

ORDER DATE : December 24, 1996

ORDER TIME : 10:51 AM

ORDER NO. : 200772-010

500002037875--7

CUSTOMER NO: 5012441

CUSTOMER: Ms. Melinda Lampkin
COLUMBIA/HCA HEALTHCARE
CORPORATION
1 Park Plaza
P.O. Box 550
Nashville, TN 37202-0550

DOMESTIC FILING

NAME: COLUMBIA MANAGEMENT COMPANIES,
INC.

EFFECTIVE DATE:

☒ ARTICLES OF INCORPORATION
☐ CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

☐ CERTIFIED COPY
☒ PLAIN STAMPED COPY
☐ CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Daniel W Leggett

EXAMINER'S INITIALS: _____

FILED
95 DEC 24 PM 12:19
TALLAHASSEE, FLORIDA

Dmc
12-26-96

STATE OF FLORIDA
ARTICLES OF INCORPORATION
OF

COLUMBIA MANAGEMENT COMPANIES, INC.

FILED
95 DEC 24 PM 12:19
TALLAHASSEE
FLORIDA

THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA GENERAL CORPORATION ACT, ADOPT THE FOLLOWING ARTICLES OF INCORPORATION:

FIRST: The name that satisfies the requirements of Section 607.0401 is:
COLUMBIA MANAGEMENT COMPANIES, INC.

SECOND: The address of the principal office, and mailing address is:
One Park Plaza, Nashville, Tennessee 37203

THIRD: The aggregate number of shares which the Corporation shall have authority to issue is One Thousand (1,000) shares of common stock at One Dollar (\$1.00) par value.

FOURTH: The street address of the initial registered office of the Corporation is: C/O The Prentice-Hall Corporation System, Inc., 1201 Hays Street, Tallahassee, Florida 32301; and the name of its initial registered agent at such address is: The Prentice-Hall Corporation System, Inc.

FIFTH: The number of directors constituting the initial Board of Directors of the Corporation is three (3), and the names and address of the persons who are to serve as directors until the first annual meeting to shareholders or until their successors are elected and shall qualify are:

Stephen T. Braun	One Park Plaza Nashville, TN 37203
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Kenneth C. Donahey	One Park Plaza Nashville, TN 37203
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Rosalyn S. Elton	One Park Plaza Nashville, TN 37203
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Page Two
Articles of Incorporation
COLUMBIA MANAGEMENT COMPANIES, INC.

SIXTH: The name and address of the incorporator is:

Melinda S. Lampkin One Park Plaza
Nashville, TN 37203

THE UNDERSIGNED HAS EXECUTED THESE ARTICLES OF INCORPORATION
THIS 23RD DAY OF DECEMBER, 1996.

INCORPORATOR:

By: Melinda S. Lampkin
Melinda S. Lampkin

ACCEPTANCE BY THE REGISTERED AGENT AS REQUIRED IN SECTION 607.0501
(3) F.S.: THE PRENTICE-HALL CORPORATION SYSTEM, INC. IS FAMILIAR WITH AND
ACCEPTS THE OBLIGATIONS PROVIDED FOR IN SECTION 607.0505.

THE PRENTICE-HALL CORPORATION SYSTEM, INC.

DATED: December 24, 1996

By: Karen B. Rozar
Karen B. Rozar, As Agent

P 96000 103435



ACCOUNT NO. : 072100000032

REFERENCE : 264864 5012441

AUTHORIZATION *Patricia Pyjunt*

COST LIMIT : \$ 35.00

FILED
97 FEB 19 PM 4:19
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ORDER DATE : February 19, 1997

ORDER TIME : 10:10 AM

ORDER NO. : 264864-005

300002092153--9

CUSTOMER NO: 5012441

CUSTOMER: Ms. Melinda Lampkin
Columbia/hca Healthcare
1 Park Plaza
P.O. Box 550
Nashville, TN 37202-0550

DOMESTIC FILINGS

NAME: COLUMBIA MANAGEMENT COMPANIES,
INC.

XX ARTICLES OF DISSOLUTION

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

 CERTIFIED COPY
XX PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Daniel W Leggett

EXAMINER'S INITIALS: *DL*

*Volum. C
Dissolved 2/20/97*



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

February 19, 1997

RESUBMIT

Please give original
submission date as file date.

CSC - DANIEL LEGGETT

TALLAHASSEE, FL

SUBJECT: COLUMBIA MANAGEMENT COMPANIES, INC.
Ref. Number: P96000103435

We have received your document for COLUMBIA MANAGEMENT COMPANIES, INC. and the authorization to debit your account in the amount of \$35.00. However, the document has not been filed and is being returned for the following:

The entity's date of incorporation/organization must be listed in the document.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6906.

Darlene Connell
Corporate Specialist

Letter Number: 997A00008906

**ARTICLES OF DISSOLUTION
BY INCORPORATOR OR INITIAL DIRECTORS
OF
COLUMBIA MANAGEMENT COMPANIES, INC.**

RECEIVED
TALLAHASSEE
97 FEB 19 PM 11:19
STATE
FLORIDA

To the Department of State
State of Florida

Pursuant to Section 607.1401 of the Florida Business Corporation Act, the corporation hereinafter named (the "corporation") does hereby adopt the following Articles of Dissolution.

- FIRST:** The name of the corporation is: Columbia Management Companies, Inc.
- SECOND:** The date dissolution was authorized is: February 17, 1997.
- THIRD:** None of the corporation's shares have been issued.
- FOURTH:** No debt of the corporation remains unpaid.
- FIFTH:** A majority of the initial directors authorized the dissolution of the corporation.
- SIXTH:** The date of incorporation is December 24, 1996.

Executed on February 17, 1997.

COLUMBIA MANAGEMENT COMPANIES, INC.

By: _____

Rachel A. Seifert
Vice President