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FLORIDA DIVISION OF CORPORATIONS
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NAME: RENAL LAND HOLDINGS CORPORATION

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**ARTICLES OF INCORPORATION
OF
RENAL LAND HOLDINGS CORPORATION**

The undersigned, acting as incorporator of **RENAL LAND HOLDINGS CORPORATION** (the "Corporation") under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

ARTICLE I

NAME

The name of the Corporation is: **RENAL LAND HOLDINGS CORPORATION**

ARTICLE II

COMMENCEMENT OF EXISTENCE

The existence of the Corporation will commence on December 11, 1996.

ARTICLE III

DURATION

The duration of the Corporation will be perpetual.

ARTICLE IV

PURPOSE

The general purpose or purposes for which the Corporation is organized is to transact any and all lawful business for which a corporation may be incorporated under the Florida Business Corporation Act.

Prepared by:
Francisco J. Arbide, Esq.
FLORIDA BAR NO. 0868779
2601 So. Bayshore Drive, 19th Fl.
Miami, Florida 33133
(305) 854-5900

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ARTICLE V

PRINCIPAL OFFICE

The principal office of the Corporation shall be:

901 Ponce de Leon Blvd., 10th Fl.
Coral Gables, Florida 33134

ARTICLE VI

AUTHORIZED SHARES

The maximum number of shares that the Corporation is authorized to issue is Ten Thousand (10,000) shares of Common Stock at \$.01 par value per share.

ARTICLE VII

INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Corporation is 901 Ponce de Leon Blvd., 10th Floor, Coral Gables, Florida 33134 and the name of the Corporation's initial registered agent at that address is Francisco M. Dumenigo, Esquire.

ARTICLE VII - INITIAL BOARD OF DIRECTORS

The corporation shall have three (3) directors initially. The number of directors may be increased or diminished from time to time, as provided in the Bylaws. The names and addresses of the directors are:

<u>Name</u>	<u>Address</u>
Federico Dumenigo	225 Alesio Avenue Coral Gables, Fl. 33134
Oscar Galvez	310 Los Pinos Place Coral Gables, Fl. 33143
Luis Garcia-Mayol	8460 S.W. 100 Street Miami, Fl. 33150

ARTICLE IX**INCORPORATOR**

The name and street address of the incorporator is:

<u>Name</u>	<u>Address</u>
Francisco J. Arbide	c/o Cohen, Berke, Bernstein, Brodie, Kondell & Laszlo, P.A. 2601 So. Bayshore Drive 19th Floor Miami, Florida 33133

ARTICLE X**INDEMNIFICATION**

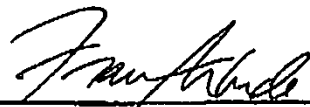
To the extent permitted by law, the Corporation shall indemnify any person who was or is a party to any proceeding by reason of the fact that he is or was a director, officer, employee, or agent of the Corporation or is or was serving at the request of the Corporation as a director, officer, employee, or agent of another corporation, partnership, joint venture, trust or other enterprise against liability incurred in connection with such proceeding, including any

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appeal thereof, if he acted in good faith and in a manner he reasonably believed to be in, or not opposed to, the best interests of the Corporation and, with respect to any criminal action or proceeding, had no reasonable cause to believe his conduct was unlawful. The Corporation shall reimburse each person for all costs and expenses, including attorneys' fees, reasonably incurred by him in connection with any such liability in the manner provided for by law or in accordance with the Corporation's Bylaws.

The rights accruing to any person under the foregoing provision shall not exclude any other right to which he may be lawfully entitled, nor shall anything therein contain or restrict the right of the Corporation to indemnify or reimburse such person in any proper case even though not specifically provided for herein.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 11th day of December, 1996.


FRANCISCO J. ARBIDE, Incorporator

ACCEPTANCE OF APPOINTMENT AS REGISTERED AGENT

Having been designated as registered agent for **RENAL LAND HOLDINGS CORPORATION** in the foregoing Articles of Incorporation, I hereby agree to accept service of process for said corporation and to comply with all statutes relative to the complete and proper performance of the duties of a registered agent. I am familiar with and accept the obligations of that position.

By: 
FRANCISCO M. DUMENIGO, ESQUIRE

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