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1201 PAYS STREET
TALLAHASSEE, FL 32301
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PRINCIPAL
LEGAL & FINANCIAL SERVICES

ACCOUNT NO. : 072100000032

REFERENCE : 182138 9138A

AUTHORIZATION :

COST LIMIT : \$ PREPAID

ORDER DATE : December 10, 1996

ORDER TIME : 10:48 AM

ORDER NO. : 182138-005

CUSTOMER NO: 9138A

CUSTOMER: Ms. Theresa L. Bush
BURKE & BLUE

221 Mckenzie Avenue

Panama City, FL 32401

200002025082--3
-12/10/96--01125--028
****122.50 ****122.50

DOMESTIC FILING

NAME: BAY CONCRETE, INC.

EFFECTIVE DATE:

XX ARTICLES OF INCORPORATION
 CERTIFICATE OF LIMITED PARTNERSHIP

PLEASE RETURN THE FOLLOWING AS PROOF OF FILING:

XX CERTIFIED COPY
 PLAIN STAMPED COPY
 CERTIFICATE OF GOOD STANDING

CONTACT PERSON: Daniel W Leggett

EXAMINER'S INITIALS:

RECEIVED
DEC 10 PM 1:21
DIVISION OF CORPORATE AFFAIRS

12-10-96

BURKE & BLUE, P.A.
ATTORNEYS AND COUNSELORS AT LAW

321 MCKENZIE AVENUE
POST OFFICE BOX 70

PANAMA CITY, FLORIDA 32402
TELEPHONE (904) 769-1414
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LES W. BURKE
RON BLUE, JR.
NEVIN J. ZIMMERMAN
EDWARD A. HUTCHISON, JR.
TIMOTHY M. WARNER*
DAVID M. NOLL
ELIZABETH J. WALTERS**
SHERRI DENTON MALLORY

DESTIN OFFICE:
BUILDING 1, SUITE E
151 REGIONS WAY
DESTIN, FLORIDA 32541
TELEPHONE (904) 654-9888
TELECOPIER (904) 654-9889

*ALSO ADMITTED IN LOUISIANA
**ALSO ADMITTED IN ALABAMA

December 9, 1996

Florida Secretary of State
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

RE: Bay Concrete, Inc.

Gentlemen:

Enclosed herewith please find one original and a copy of the Articles of Incorporation for our above-named client and Designation of Registered Agent. Also enclosed is a check in the amount of \$122.50 for the filing fees as follows:

\$35.00	Filing Articles of Incorporation
\$35.00	Designation of Registered Agent
\$52.50	Certified Copy of Articles

Please file the Articles of Incorporation and return the certified copy to me. If you have any questions or need additional information, please feel free to contact the office.

Sincerely,

BURKE & BLUE, P.A.

Theresa Bush

Theresa Bush, Legal Assistant
to Timothy M. Warner

tb
Enclosure(s)

ARTICLES OF INCORPORATION

OF

BAY CONCRETE, INC.

FILED
96 DEC 10 AM 10:38
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Article I - Name

The name of this corporation is BAY CONCRETE, INC. The initial street address of the principal office is 1024 Cox Grade Road, Panama City Beach, FL 32407, and mailing address is Post Office Box 9088, Panama City Beach, FL 32417.

Article II - Duration

This corporation shall exist perpetually, commencing with the date of execution and acknowledgment of these Articles.

Article III - Purpose

This corporation is organized for the purpose of transacting any and all lawful business permitted under the laws of the United States and Florida.

Article IV - Capital Stock

This corporation is authorized to issue 1,000 shares of One Dollar (\$1.00) par value common stock.

Article V - Initial Registered Office and Agent

The street address of the initial registered office of this corporation is 3003 South Highway 77, Suite A, Lynn Haven, FL 32444, and the name of the initial registered agent of this corporation at that address is DIANE C. HARE.

Article VI - Initial Board of Directors

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time

to time by the By-Laws, but shall never be less than one (1). The name and address of the initial directors of this corporation is:

RICHARD L. COX, JR.
1024 Cox Grade Road
Panama City Beach, FL 32407

Article VII - Incorporators

The name and address of the person signing these Articles is as follows:

RICHARD L. COX, JR.
1024 Cox Grade Road
Panama City Beach, FL 32407

Article VIII - By-Laws

The power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors and the Shareholders. By-Laws adopted by the Shareholders may be repealed or changed only by the Shareholders. By-Laws adopted by the Board of Directors may be repealed or changed by the Board of Directors or by the Shareholders.

Article IX - Indemnification

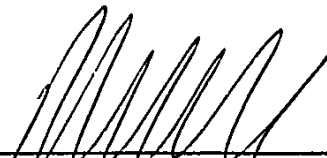
The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

Article X - Amendment of Articles of Incorporation

These Articles of Incorporation may be amended in any manner and by way of any procedure provided by law.

IN WITNESS WHEREOF, the undersigned subscriber has hereunto

executed these Articles of Incorporation this 9th day of
December, 1996.



RICHARD L. COX, JR.

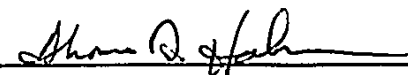
STATE OF FLORIDA
COUNTY OF BAY

The foregoing instrument was acknowledged before me this 9th
day of December, 1996, by RICHARD L. COX, JR., who: (notary must
check applicable box)

- ☒ is personally known to me.
- ☐ produced a current Florida driver's license as identification.
- ☐ produced _____ as identification.

(SEAL)

THOMAS G. HOLMES
Notary Public - State of Florida
My Commission Expires Nov. 29, 1997
Commission No. CC 332880



(Print Name)
Notary Public
Serial # _____
My Commission Expires: _____

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE
FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING
AGENT UPON WHOM PROCESS MAY BE SERVED

96 DEC 10 AM 10:38
FILED
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First - That BAY CONCRETE, INC., desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, at City of Panama City, County of Bay, State of Florida, has named DIANE C. HARE, located at 3003 South Highway 77, Suite A, City of Panama City, County of Bay, State of Florida, as its agent to accept service of process within this state.

ACKNOWLEDGEMENT

Having been named to accept service of process for the above-stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping open said office.

Diane C. Hare
DIANE C. HARE
(Registered Agent)