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ARTICLES OF INCORPORATION

OF

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ARMSTRONG ASSOCIATES, INC.

The undersigned incorporator desires to form a body corporate under the laws of the State of Florida and does sign, verify, and deliver in duplicate to the Secretary of State of the State of Florida those Articles of Incorporation:

ARTICLE I

The name of the Corporation shall be: Armstrong Associates, Inc.

ARTICLE II Period of Duration

The Corporation shall exist in perpetuity, from the date of filing these Articles of Incorporation with the Secretary of State of the State of Florida, unless dissolved according to law.

ARTICLE III Objects and Purposes

The purposes of the Corporation shall be the transaction of all lawful business for which corporations may be incorporated under the laws of the State of Florida governing corporations.

ARTICLE IV Capital

- 4.1 <u>Number of Shares</u>. The aggregate number of shares which the Corporation shall have authority to issue is 10,000 shares, all of which shall be designated as "Common Stock."
- 4.2 <u>Dividends</u>. Dividends in cash, property, or shares of the Corporation may be paid upon the Common Stock, as and when declared by the Board of Directors, out of assets of the Corporation to the extent and in the manner permitted by law.

- 4.3 <u>Distribution in Liquidation</u>. Upon any liquidation, dissolution, or winding up of the Corporation, and after paying or adequately providing for the payment of all its obligations, the remainder of the assets of the Corporation shall be distributed, either in cash in kind, pro rate to the holders of the Common Stock. The Board of Directors may, from time to time, distribute to the shareholders in partial liquidation, out of stated capital or capital surplus of the Corporation, a portion of its assets, in cash or in property, in the manner permitted and upon compliance with limitations imposed by law.
- 4.4 <u>Voting Rights: Denial of Cumulative Voting</u>. Each outstanding share of Common Stock shall be entitled to one vote and each outstanding fractional share of Common Stock shall be entitled to a corresponding fractional vote on each matter submitted to a vote of shareholders. Cumulative voting shall not be allowed in the election of directors of the Corporation.
- 4.5 <u>Preemptive Rights</u>. The holders of the Common Stock of the Corporation shall not have any preemptive rights.

ARTICLE V Shareholder Vote

5.1 General Vote. Unless a greater vote is required below in these Articles of Incorporation, the affirmative vote of a majority of the shares present in person or by proxy and entitled to vote shall be the act of the shareholders.

ARTICLE VI Initial Board of Directors

The names and addresses of the individuals who shall serve as the initial Board of Directors of the Corporation until the annual meeting and until their successors are elected and qualified are as follows:

Danny Armstrong 87 Nicole Lane Atlantic Beach, FL 32233

ARTICLE VII Principal Office; Registered Office; and Registered Agent

The address of the principal business office and mailing address of the Corporation is 87 Nicole Lane, Atlantic Beach, Florida 32233. The address of the initial registered office of the Corporation is c/o CT Corporation System, 1200 South Pine Island Road, Plantation, Florida 33324, and the name of the registered agent at

such address is CT Corporation System. Either the registered office or the registered agent may be changed in the manner permitted by law.

ARTICLE VIII <u>Director Liability and Indomnification</u>

The personal liability of a director for monetary damages for breach of fiduciary duty as a director is hereby eliminated or limited as provided in the laws of the State of Florida governing business corporations.

The Corporation may, as determined by the Board of Directors, indemnify and advance expenses to a director, officer, employee or agent of the Corporation in connection with any legal proceeding to the extent permitted by and in accordance with the provisions of the Bylaws of the Corporation and the laws of the State of Florida governing business corporations.

ARTICLE IX Amendments

These Articles of Incorporation may be altered, amended or repealed by majority vote of the outstanding shares of the Corporation in the manner provided in the laws of the State of Florida governing business corporations.

ARTICLE X

The name and address of the incorporator is as follows:

Name Address

Yu Stromberg Cleveland, P.C. 650 South Cherry Street, Suite 700 Denver, CO 80222

YU STROMBERG CLEVELAND, P.C.

Gregory C. Parham, Esq.

CONSENT TO APPOINTMENT AS REGISTERED AGENT

Acceptance by the Registered Agent as required in Section 607.0501 (3) F.S.: CT Corporation System is familiar with and accepts the obligations provided for in Section 607.0505.

CT CORPORATION SYSTEM

Date: December 3___, 1996.

By: Marcia J. Sunahara

Marcia J. Sunahara

(Printed Name)

Assistant Vice President

(Title)

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