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TO: DIVISION OF CORPORATIONS FAX #: (904)922-4001
FROM: MURAI, WALD, BIONDO, MORENO, P.A. ACCT#: 076150002103
CONTACT: NIURKA ALONSO
PHONE: (305)358-5900 FAX #: (305)358-9490

NAME: FRAGA FAMILY CORP.
AUDIT NUMBER.....H96000016554
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.
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ARTICLES OF INCORPORATION
OF
FRAGA FAMILY CORP.

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TALLAHASSEE, FLORIDA

The undersigned subscriber to these Articles of Incorporation hereby forms a corporation under the laws of the State of Florida.

ARTICLE I
NAME

The name of the corporation is FRAGA FAMILY CORP.

ARTICLE II
DURATION AND BEGINNING OF CORPORATE EXISTENCE

The corporation shall exist perpetually. The date when the corporate existence of this corporation shall begin shall be the date upon which these Articles of Incorporation are filed with the Secretary of State of the State of Florida.

ARTICLE III
NATURE OF BUSINESS

This corporation is organized for the purpose of transacting any or all lawful business.

ARTICLE IV
CAPITAL STOCK

The corporation is authorized to have outstanding one class of stock designated as common stock. The maximum number of shares of common stock which the corporation is authorized to have outstanding is 1,000 shares of Common Stock of a par value of \$1.00 per share. Each holder of common shares shall have one vote for each such share held of record on all matters submitted for shareholder approval. There shall be no cumulative voting. Holders of Common Stock shall not have preemptive rights to subscribe to the corporation's securities. Except as otherwise specifically required by law, or except as specifically provided in these articles of incorporation, all matters requiring shareholder approval shall require an affirmative vote of a majority of the shares voting thereon.

PREPARED BY:
M. Cristina Moreno, Esq.
Murat Wald Biondo & Moreno, P.A.
25 S.E. 2nd Avenue, Suite 900
Miami, Florida 33131
(305) 350-5900
Florida Bar No. 259721

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ARTICLE V
INITIAL REGISTERED OFFICE AND AGENT AND
PRINCIPAL OFFICE AND/OR MAILING ADDRESS

The street address of the initial registered office of the corporation in the State of Florida is 900 Ingraham Building, 25 Southeast Second Avenue, Miami, Florida 33131 and the name of the initial registered agent of this corporation at that address is Murai, Wald, Biondo & Moreno, P.A.

The Principal Office and/or mailing address will be 2295 Douglas Road, 4th Floor, Miami, Florida 33145.

ARTICLE VI
INCORPORATOR

The name and address of the incorporator to these Articles of Incorporation is Murai, Wald, Biondo & Moreno, P.A., 25 S.E. 2nd Avenue, Suite 900, Miami, Florida 33131.

ARTICLE VII
BYLAWS

The power to adopt, alter, amend or repeal bylaws shall be vested in the Board of Directors and the shareholders.

ARTICLE VIII
INDEMNIFICATION

The corporation shall indemnify, to the full extent permitted by law, any officer, director, employee or agent of the corporation, or any former officer, director, employee or agent of the corporation, or any person who at the request of the corporation is or was serving as a director, officer, employee or agent of another corporation, partnership, joint venture, trust or other enterprise.

ARTICLE IX
AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto.

ARTICLE X
INITIAL BOARD OF DIRECTORS

The corporation shall have one (1) director initially. The number of directors may be increased or decreased from time to time

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by amendment to, or in the manner provided in, the bylaws of the corporation.

The names and street addresses of the initial director(s) is/are:

Antonio O. Fraga
c/o FIRC Group, Inc.
2299 Douglas Road
4th Floor
Miami, Florida 33145

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 22 day of November, 1996.

Murai, Wald, Biondo
& Moreno, P.A.

By: *M. Cristina Moreno*
M. Cristina Moreno
Incorporator

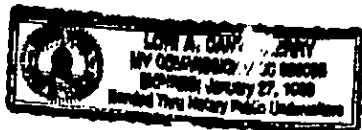
STATE OF FLORIDA)
) SS.
COUNTY OF DADE)

The foregoing instrument was acknowledged before me this 22 day of November, 1996 by M. CRISTINA MORENO who is () personally known to me or () has produced n/a as identification.

NOTARY PUBLIC

Lori A. Canterbury
Print Name: Lori A. Canterbury

My Commission Expires:



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CERTIFICATE OF REGISTERED AGENT
OF
FRAGA FAMILY CORP.

Pursuant to Fla. Stat. §607.0501 the following is submitted:

That FRAGA FAMILY CORP. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation, at City of Miami, County of Dade, State of Florida, has named Murai, Wald, Biondo & Moreno, P.A., located at 900. Ingraham Building, 25 Southeast 2nd Avenue, Miami, Florida 33131, as its agent to accept service of process within this State.

A C K N O W L E D G M E N T

Having been named to accept service of process for the above stated corporation, at the place designated in this Certificate, the undersigned hereby accepts to act in this capacity, and agrees to comply with the provision of said Act relative to the obligations of such registered agent, with which the undersigned acknowledges it is familiar.

Dated this 22nd day of November, 1996.

MURAI, WALD, BIONDO
& MORENO, P.A.

By: *M. Cristina Moreno*
Name: M. Cristina Moreno
Title: Vice President

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