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EMPIRE CORPORATE KIT COMPANY
FLORIDA DIVISION OF CORPORATIONS
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TO: DIVISION OF CORPORATIONS

FAX #: (904)922-4001

FROM: EMPIRE CORPORATE KIT COMPANY
CONTACT: RAY STORMONT
PHONE: (305)541-3694

ACCT#: 072450003255

FAX #: (305)541-3770

NAME: JAY-MAR BAR-B-QUE, INC.

AUDIT NUMBER.....H96000015676

DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.

CERT. OF STATUS..0

PAGE3..... 5

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TALLAHASSEE, FLORIDA

NOV-07-1996 17:35

EMPIRE CORPORATE KIT

P.01/03



FLORIDA DEPARTMENT OF STATE
Sandra B. Mortham
Secretary of State

November 7, 1996

EMPIRE CORPORATE KIT COMPANY

MIAMI, FL

SUBJECT: JAY-MAR BAR-B-QUE, INC.
REF: W96000023656

We received your electronically transmitted document. However, the document has not been filed and needs the following corrections:

The registered agent and registered office listed in your articles of incorporation must be consistent throughout the document.

According to section 607.0202(1)(b) or 617.0202(1)(b), Florida Statutes, you must list the corporation's principal office, and if different, a mailing address in the document. If the principal address and the registered office address are the same, please indicate so in your document.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (904) 487-6878.

Terri Buckley
Corporate Specialist

FAX Aud. #: H96000015676
Letter Number: 396A00051082

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TALLAHASSEE, FLORIDA

11-8-96
TB

H96000015676 (3)

ARTICLES OF INCORPORATION

OR

JAY-MAR BAR-B-QUE, INC.

The undersigned subscriber to these Articles of Incorporation, a natural person, competent to contract, by and under the Statutes of the State of Florida providing for formation, liability, rights, privileges and immunities of corporation for profit, hereby forms a corporation under the laws of the State of Florida.

ARTICLE I

Name

The name of this corporation is:

JAY-MAR BAR-B-QUE, INC.

ARTICLE II

Duration

This corporation is to have perpetual existence

ARTICLE III

Purpose

The corporation is organized for the purposes of transacting any and all lawful business permitted under the laws of the United States of America or the State of Florida.

ARTICLE IV

Capital Stock

The aggregate number of shares which the corporation has authority to issue is 500 shares all of which shall be common stock with a par value of \$1.00 per share.

PREPARED BY: Bruce Lomchick, Esq. ARTICLE V

FBN.182014
9130 S. Dadeland Blvd. #1101
Miami, FL 33156
305-670-4455

H96000015676

FILED
96 NOV -8 AM 11:00
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

H96000015676

Initial Capital

The corporation will begin business with a sum of Five Hundred Dollars (\$500.00) paid in capital.

ARTICLE VI

Initial Business Address And Registered Agent

The street address of the initial registered office of this corporation is: 9130 S. Dadeland Blvd., Suite 1101, Miami, Florida 33156, and the name of the initial Registered Agent of this corporation is Bruce Lamchick.

ARTICLE VII

Directors

The number of directors shall not be less than one (1).

ARTICLE VIII

Initial Directors

The name and address of the initial directors constituting the Board of Directors of the corporation is as follows:

WILFRED TURNER, President

17135 SW 107th Court

Miami, Florida 33157

MARGARET TURNER, Secretary and Treasurer

17135 SW 107th Court

Miami, Florida 33157

ARTICLE IX

Incorporator

H96000015676

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The name and address of the original incorporator of this corporation is: Bruce Lamchick, 9130 S. DADELAND BLVD. SUITE 1101, MIAMI, FL. 33156.

ARTICLE X

Amendments to Articles of Incorporation

The corporation reserves the right to amend or repeal any amendment contained in the Articles of Incorporation, or add to them, and any right conferred upon the shareholders is subject to this reservation.

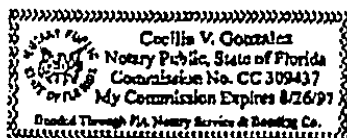
IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation on this 7 day of NOVEMBER, 1996.

BRUCE LAMCHICK

STATE OF FLORIDA:
COUNTY OF DADE :

I HEREBY CERTIFY that on the 7 day of NOVEMBER, 1996, before me a Notary Public duly authorized to take acknowledgements in the State and County aforesaid, personally appeared BRUCE LAMCHICK, to me well known to be the person described in and who executed the foregoing Articles of Incorporation, and acknowledged before me that he subscribed to these Articles of Incorporation.

WITNESS my hand and seal in the County and State last
aforesaid this 7 day of NOVEMBER, 1996.



**NOTARY PUBLIC
STATE OF FLORIDA
MY COMMISSION EXPIRES:**

H960000/5676

1146000015616

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR
DOMICILE FOR THE SERVICE OF PROCESS WITHIN
THIS STATE, NAMING AGENT UPON WHOM PROCESS
MAY BE SERVED

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in compliance with said Act:

First, That JAY-MAR BAR-B-QUE, INC., desiring to organize under the laws of the State of Florida within its principal offices, as indicated in the Articles of Incorporation at City of MIAMI, County of DADE, State of Florida, has named as its agent to accept services within this state:

BRUCE LAMCHICK, ESQUIRE
9130 S. DADELAND BLVD.
Suite 11011
MIAMI FLORIDA 33156

ACKNOWLEDGMENT:

Having been named to accept service of process for the above stated corporation, at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.


BRUCE LAMCHICK
Registered Agent

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