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TO: DIVISION OF CORPORATIONS FAX #: (904)922-4001  
FROM: EMPIRE CORPORATE KIT COMPANY ACCT#: 072450003255  
CONTACT: RAY STORMONT  
PHONE: (305)541-3694 FAX #: (305)541-3770

NAME: D & M HORSE TRANSPORTATION, INC.  
AUDIT NUMBER.....H96000014417  
DOC TYPE.....FLORIDA PROFIT CORPORATION OR P.A.  
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ARTICLES OF INCORPORATION

H96000014417

OF

D & M HORSE TRANSPORTATION, INC.

\*\*\*\*\*

THE UNDERSIGNED, for the purpose of forming a corporation under the Florida General Corporation Act hereby adopt the following articles of incorporation.

ARTICLE ONE

NAME

The name and address of the corporation is:

D & M HORSE TRANSPORTATION, INC.  
C/O 431 HOLIDAY DRIVE  
HALLANDALE, FLORIDA 33009

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ARTICLE TWO

DURATION

The term of existence of the corporation is perpetual.

ARTICLE THREE

PURPOSE

The corporation may transact any and all lawful business for which corporations may be incorporated under the Florida General Corporation Act.

ARTICLE FOUR

CAPITAL STOCK

The aggregate number of shares which the corporation has authority to issue is ONE HUNDRED (100), all of which shall be common shares without par value.

This instrument prepared by Mazen M. Suickar, P.A.  
Attorney at Law, Florida Bar #0717691.  
2435 HOLLYWOOD BOULEVARD  
SUITE 202  
P.O. BOX 2011  
HOLLYWOOD, FLORIDA 33022

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**ARTICLE FIVE****PREEMPTIVE RIGHTS GRANTED**

Each shareholder of any class of stock of this corporation shall be entitled to full preemptive rights to purchase any unissued or treasury shares of the corporation and securities of the corporation convertible into or carrying a right to subscribe to or acquire shares of any such unissued or treasury shares.

**ARTICLE SIX****PRINCIPLE/REGISTERED OFFICE**

The street and mailing address of the initial principle and registered office of the corporation is:

C/O 431 HOLIDAY DRIVE  
HALLANDALE, FLORIDA 33009

The registered agent at such address is:

MOHAMMED MOUBARAK

**ARTICLE SEVEN****DIRECTORS**

The Board of Directors of the corporation shall consist of ~~THREE~~ members.

The names and addresses of the first board of directors are:

NAME	ADDRESS
MOHAMMED MOUBARAK	C/O 431 HOLIDAY DRIVE HALLANDALE, FLORIDA 33009
AMIN NAJEM	C/O 431 HOLIDAY DRIVE HALLANDALE, FLORIDA 33009
DOUGLAS T. MACDONALD	C/O 431 HOLIDAY DRIVE HALLANDALE, FLORIDA 33009

**ARTICLE EIGHT****INCORPORATORS**

The names and addresses of the incorporators are:

NAME	ADDRESS
MOHAMMED MOUBARAK	C/O 431 HOLIDAY DRIVE HALLANDALE, FLORIDA 33009

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**ARTICLE NINE**

**COMMENCEMENT OF EXISTENCE**

The Corporation shall be deemed to commence its existence as of the date of filing these Articles of Incorporation.

IN WITNESS THEREOF, we have subscribed our names this 10<sup>th</sup> day of October, 1996.

M. Moubarak  
MOHAMMED MOUBARAK

**ACKNOWLEDGMENT:**

Having been named initial registered agent for the above stated corporation, at the initial registered office, designated, I hereby accept to act in this capacity and agree to comply with the provisions of Chapter 607, Florida Statutes, relative to keeping open said office.

M. Moubarak  
MOHAMMED MOUBARAK

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