CAPITAL CONNECTION, INC.

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THANK YOU

Articles of Incorporation

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PHYSICIANS INTEGRATED HEALTH SYSTEMS OF FLORIDA, INC.

a Florida corporation

The undersigned, acting as incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

Article 1 - Name

The name of the corporation is PHYSICIANS INTEGRATED HEALTH SYSTEMS OF FLORIDA, INC.

Article 2 - Mailing Address and Principal Office

The principal office and mailing address of the corporation shall be:

c/o Law Offices of Raul J. Sanchez de Varona, P.A.
1333 South Miami Avenue
Suite 303
Miami, Florida 33130

Article 3 - Duration and Commencement of Existence

The period of its duration is perpetual and its existence shall commence upon the filing of these articles.

Article 4 - Purpose

The purpose of the corporation is to transact any and all lawful business.

Article 5 - Capital Stock

The corporation is authorized to issue 100,000 shares, nor par-value, all of one class.

Article 6 - Initial Registered Agent and Office

The initial registered agent of the corporation shall be Raul J. Sanchez de Varona, with an address of 1333 South Miami Avenue, Suite 100, Miami, Florida 33130. The initial registered office of the corporation shall be 1333 South Miami Avenue, Suite 100, Miami, Florida 33130.

Article 7 - Initial Board of Directors

The initial Board of Directors shall consist of two members. The initial directors and their addresses are Raul J. Sanchez de Varona, 1333 South Miami Avenue, Suite 100, Miami, Florida 33130 and Miguel Manresa, 1333 South Miami Avenue, Suite 100, Miami, Florida 33130.

Article 8 - By Laws

The corporation may adopt its by-laws at such time as determined by the Board of Directors.

Article 9 - Indemnification

The corporation may indemnify its officers and directors for any acts whatsoever.

Article 10 - Amendment of Articles

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto.

IN WITNESS WHEREOF, the undersigned Incorporator has executed these Articles of Incorporation this G th day of September, 1996.

Raul J. Sanchez de Varor

Incorporator

Certificate of Registered Avent

of

PHYSICIANS INTEGRATED HEALTH SYSTEMS OF FLORIDA,

a Florida Corporation

Pursuant to Chapter 607 of the Florida Statutes, the following is submitted in compliance with the Act:

That PHYSICIANS INTEGRATED HEALTH SYSTEMS OF FLORIDA, INC. desiring to organize under the laws of the State of Florida with its principal office, as indicated in the Articles of Incorporation at the City of Miami, County of Dade, State of Florida, has named Raul J. Sanchez de Varona, of 1333 South Miami Avenue, Suite 100, Miami, Florida 33130, as its agent to accept service of process within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation at the place designated in this Certificate, the undersigned hereby agrees to act in this capacity and agrees to comply with the provisions of said Act relative to keeping open said office.

Dated this Gth day of September, 1996

. Sanchez de Varona

P960000018366

W.F. Oreen (1012 1093) William H. Green David W. Green Attorneys at Law DeFuniak Springs, Florida szans 96

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September 17, 1996 SECRETARY OF MATE TALLAHASSEL, FLORIDA

Post Office Box 600 684 Baldwin Aya, Phone (904) 6927210 Fat (904) 6922107

Secretary of State Division of Corporations Post Office Box 6327 Tallahassee, Florida 32314

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Dear Sir or Madam:

I am enclosing herewith Articles of Incorporation for Glendale Trucking, Inc., along with a certificate of designation for registered agent and our check in the amount of \$78.75 to cover the costs of filing fees. Please file the Articles and provide me with a certificate of status at your earliest convenience.

Yours very truly,

DAVID W. GREEN

DWG/bb

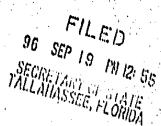
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ARTICLES OF INCORPORATION

OF

GLENDALE TRUCKING, INC.



ARTICLE I - NAME

The name of the corporation is Glendale Trucking, Inc.

ARTICLE II - DURATION

The corporation shall exist perpetually.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any business which may be lawfully conducted in the State of Florida.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue 1,000 shares of \$1.00 par value common stock.

ARTICLE V - INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The initial registered office shall be at 921 County Highway 185, DeFuniak Springs, Florida 32433, and the initial registered agent shall be C. Wyndol Laird.

VI - INITIAL BOARD OF DIRECTORS

This corporation shall have two (2) Directors initially. The number of

Directors may be increased or decreased from time to time by the By-Laws but shall never be less than one (1). The names and addresses of the Directors of this corporation are:

C. Wyndol Laird 921 County Highway 185 DeFuniak Springs, Florida 32433

Becky Laird 921 County Highway 185 DeFuniak Springs, Florida 32433

ARTICLE VII - INCORPORATORS

The names and addresses of the persons signing these articles are:

C. Wyndol Laird 921 County Highway 185 DeFuniak Springs, Florida 32433

ARTICLE VIII - PRINCIPAL OFFICE AND MAILING ADDRESS

The address of the principal office of the corporation shall be 921 County Highway 185, DeFuniak Springs, Florida 32433, and the mailing address of the corporation shall be 921 County Highway 185, DeFuniak Springs, Florida 32433.

ARTICLE IX - RESTRICTIONS ON TRANSFER OF STOCK

Shares held by the initial shareholders may not be resold or otherwise transferred to other persons unless first offered to the remaining shareholders or to this corporation. The price and terms at which, and the time within which, those

shares may be offered and sold shall be further specified by the By-Laws or by written agreement among all of the shareholders and this corporation.

IN WITNESS WHEREOF, we have executed these Articles of Incorporation this ______ day of September, A.D. 1996.

C. Wendel Facill C. Wyndol Laird

CERTIFICATE OF DESIGNATION REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Sections 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement, in designating the registered agent/registered office, in the State of Florida.

- 1. The name of the corporation is Glendale Trucking, Inc.
- 2. The name and address of the registered agent and office is C. Wyndol Laird, 921 County Highway 185, DeFuniak Springs, Florida 32433.

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS OF THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.

Name wyndol faciol

Date 9-16-96