Pepartment of State

Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

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SUBJECT:	JRA, Luc.	rate name - must include sul	liv)	
	l and one(1) copy of the articles		heck for :	1
S70.00 Filing Fee	S78.75 Filing Fee & Certificate	₩\$122.50 Filing Fee & Certified Copy	■ \$131.25 Filing Fee, Certified Copy & Certificate	
		ADDITIONAL CO		
FROM:	JOAQUIN J.	FERRER or typed)	96 SEP	6E:U737
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NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

The undersigned incorporators, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopt the following Articles of Incorporation.

ARTICLE I

The name of the corporation shall be:

JRA, Inc.

ARTICLE II

The principal place of business and mailing address of this corporation shall be:

P.O. Box 143653, Coral Gables, FL 33114-3653

ARTICLE III

The number of shares of stock that this corporation is authorized to have outstanding at any one time is:

500 Shares of Stock @ \$1.00 par value

ARTICLE IV

The name and address of the initial registered agent is:

Joaquin J. Ferrer, Jr. 11458 S.W. 74th Street Miami, Florida 33173

ARTICLE V

The name and street addresses of the incorporators to these Articles of Incorporation are:

Joaquin J. Ferrer

P.O. Box 143653

Coral Gables, FL 33114-3653

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Joaquin J. Ferrer, Jr.

11458 S.W. 74th Street Miami, Florida 33173

The understand incorporators have executed these Articles in Arperation this 1,th day of Deptember, 1996.

Josephin J. FERRER

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

PURBUANT TO THE PROVISIONS OF SECTION 607.0501, FLORIDA STATUTES, THE UNDERSIGNED CORPORATION, ORGANIZED UNDER THE LAWS OF THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

1.	The	name	01	tho	corporation	13	JRA.	INC.		
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2. The name and address of the registered agent and office is:

JOAQUIN J. FERRER, JR. 11458 S.W. 74th Street Miami, Florida 33173

Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

doaquan J. FERRER,

DATE: September 12, 1996