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•	LAZARUS COR	PORA'	PE INDUSTRIES, INC.	
	890 S.N. 87	AVE	UE SUITE 116	
	•	•	1 (305)552-5973 Phone # TIVE TALLAHASSE	######################################
			IE(S) & DOCUMENT NUM	IBER(S), (if known):
	-	1 <u>BF)</u> poration	N AMERICAN (De	IEDIA CORPORATION
	2(Co	poration	Name) (De	cument #)
	3(Co	botuțion	Name) (Do	eunent #)
	4(Coi	poration	Name) (Do	Certified Copy
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	Mail out	□ wil	wait Photocopy	Certificate of Status
	NEW FILINGS	148	AMENDMENTS	Mikit
\leq	Profit		Amendment	
	NonProfit		Resignation of R.A., Officer/ Direct	or
	Limited Liability		Change of Registered Agent	
	Domestication		Dissolution/Withdrawal	£ 10
	Other		Merger	S 55 ·
3 71	OTHER FILINGS	Service 1	REGISTRATION/	5 - 5
i și			QUALIFICATION	g &
-	Annual Report	1.1.2.7.3	Foreign	
+	Fictitious Name	<u> </u>	Limited Partnership	13 F319: 52
	Name Reservation		Reinstatement	ā . —
			Trademark	
			Other	

Examiner's Initials N

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ARTICLES OF INCORPORATION

million contribution

OF.

CAM - CUBAN AMERICAN MEDIA CORPORATION

ARTICLE I - NAME

ARTICLE II - DURATION

This corporation shall have perpetual existence, unless sooner dissolved in accordance with the laws of the State of Florida.

ARTICLE III - PURPOSE

This corporation is organized for the purpose of transacting any and all business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV - CAPITAL STOCK

This corporation is authorized to issue <u>one hundred (100)</u> shares of <u>no</u> par value common stock, which shall be designated "Common Stock".

ARTICLE V - PREEMPTIVE RIGHTS

Every shareholder, upon the sale for cash of any new stock of this corporation of the same kind, class or series as that which he already holds, shall have the right to purchase his pro rata share thereof (as nearly as may be done without issuance of fractional shares) at the price at which it is offered to others.

	ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT The street address of the initial registered office of this
cor	poration is 2828 CORAL WAY, Suite 300, Miami, Fl. 33145
	the name of the initial registered agent of this corporation Roberto Cruzamora
	ARTICLE VII - INITIAL BOARD OF DIRECTORS

This corporation shall have two director(s) initially. The number of directors may be either increased or diminished from time to time by the bylaws but shall never be less than ONE. The name and address(es) of the initial director(s) of this corporation is (are):

Roberto Cruzamora 2828 Coral Way, Suite 300
Miami, Fl. 33145

ARTICLE VIII - INDEMNIFICATION

The corporation shall indemnify any officer or director, or any former officer or director, to the full extent permitted by law.

ARTICLE IX - INCORPORATOR

The name(s) and address(cs) of the person(s) signing these

articles is (are):	
Roberto Cruzamora	2828 Coral Way, Suite 300 Miami, Fl. 33145
IN WITNESS WHEREOF, the undersi	gned subscriber(s) has (have)
executed these articles of incorpora	tion this <u>cleventh</u> day of
September ,1996.	2 mos

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THE STATE OF FLORIDA, NAMING AGENT UPON WHOM SERVICE OF PROCESS MAY BE EFFECTIVE

In compliance with section 607.034 of the Florida Statutes,
the following is submitted: CAM - Cuban American Media Corporation
desiring to organize or qualify under the laws of the State of
Florida, with its principal place of business in the City of
Miami, County of Dade, State of Florida, has named
Roberto Cruzamora located at
2828 Coral Way, Suite 300 City of Miami, County of Dade,
State of Florida as its agent to accept service of process within
the State of Florida.
ACKNOWLEDGMENT
Having been named to accept service of process for the above

Having been named to accept service of process for the above mentioned corporation, at the place designated in this Certificate, I hereby agree to act in this capacity, and further agree to comply with the provisions of all Statues relative to the proper and complete performance of my duties.

Dated this 11th day of September ,1996.

Resident and Registered Agent