

INCOG

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MARIA CALDERA
FLIGHT SPARES, INC
8265 N.W. 6TH TERRACE NO.260
MIAMI FLORIDA 33106

SECRETARY OF STATE
409 EAST GAINES STREET
TALLAHASSEE, FLORIDA 32309

GENTLEMAN:

PLEASE FIND, ENCLOSED AN AMERICAN EXPRESS MONEY ORDER NO.15-941629030
IN THE AMOUNT OF \$122.50, TO COVER FOR THE FEE OF REGISTERED AGENT.
ALSO PLEASE FIND A SECOND MONEY ORDER NO.15-941629031 IN THE AMOUNT
OF \$13.00 TO COVER FOR THE FEDERAL EXPRESS CHARGES FOR THE RETURNED
CORRESPONDENCE.
IF THERE IS ANYTHING YOU MAY FURTHER NEED FROM THE UNDERSIGNED
YOU MAY CONTACT ME AT (305)266-0930 OR FAX ME AT (305)269-9883.

YOURS TRULY

Maria Caldera
MARIA CALDERA.

4000001945884
-09/12/96--01074--020
****122.50 ****122.50

SEP 13 1996

BSB

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

96 SEP 12 AM 10:15

FILED

INC04

CERTIFICATE OF INCORPORATION
OF
FLIGHT SPARES, INC

THE UNDERSIGNED SUBSCRIBER(S) TO THESE ARTICLES OF INCORPORATION
NATURAL PERSON(S) COMPETENT TO CONTRACT, HEREBY FORM A CORPORATION
UNDER THE LAWS OF THE STATE OF FLORIDA.

ARTICLE I: CORPORATE NAME

THE NAME OF THE CORPORATION IS:
FLIGHT SPARES, INC

ARTICLE II: DURATION

THE CORPORATION SHALL EXIST PERPETUALLY ACCORDING TO THE
LAW.

ARTICLE III: PURPOSE

THE CORPORATION IS ORGANIZED FOR THE PURPOSE OF ENGAGING IN ANY
ACTIVITIES OR BUSINESS PERMITTED UNDER THE LAWS OF THE UNITED
STATES AND THE STATE OF FLORIDA.

ARTICLE IV: CAPITAL STOCK

THE CORPORATION IS AUTHORIZED TO ISSUE ONE HUNDRED SHARES (100)
OF ONE (1.00) DOLLARS PAR VALUE COMMON STOCK, WHICH SHALL BE
DESIGNATED "COMMON SHARES".

ARTICLE V: INITIAL REGISTERED OFFICE & AGENT

THE PRINCIPAL OFFICE IF KNOWN, OR THE MAILING ADDRESS OF THE
CORPORATION IS:

8265 N.W 6TH TERRACE NO.250
MIAMI, FLORIDA 33126

THE NAME AND THE STREET ADDRESS OF THE INITIAL REGISTERED AGENT
OF THE CORPORATION IS:

MARIA CALDERA
8265 N.W 6TH TERRACE NO.250
MIAMI FLORIDA 33126

ARTICLE VI: INITIAL BOARD OF DIRECTORS

THE CORPORATION SHALL HAVE ONE (1) DIRECTOR INITIALLY, THE
NUMBER OF DIRECTORS MAY EITHER BE INCREASED OR DIMINISH FROM
TIME TO TIME BY THE BY LAWS, BUT SHALL NEVER BE LESS THAN ONE.
THE NAME AND ADDRESS OF THE INITIAL DIRECTOR OF THE CORPORATION
IS AS FOLLOWS:

MARIA CALDERA
8265 N.W 6TH TERRACE NO.250
MIAMI, FLORIDA 33126

ARTICLE VII: INCORPORATORS

THE NAME AND ADDRESS OF THE INCORPORATOR(S) SIGNING THESE
ARTICLES IS AS FOLLOWS:



MARIA CALDERA
8205 N.W. 8TH TERRACE NO. 260
MIAMI, FLORIDA 33126

IN WITNESS WHEREOF, THE UNDERSIGNED SUBSCRIBER(S) HAVE
EXECUTED, THESE ARTICLES OF INCORPORATION THIS 11TH DAY
OF SEPTEMBER 1986.

Maria Caldera

MARIA CALDERA

CERTIFICATE AND ACKNOWLEDGEMENT
OF REGISTERED AGENT

PERSUANT TO FLORIDA STATUTES SECTIONS 48.001 AND 007.0601
THE FOLLOWING IS SUBMITTED,
THE ABOVE CORPORATION DESIRING TO ORGANIZE UNDER THE
LAWS OF THE STATE OF FLORIDA WITH ITS REGISTERED OFFICE
AS INDICATED IN THE ARTICLES OF INCORPORATION AT:

8206 N.W. 6TH TERRACE NO.250
MIAMI, FLORIDA 33126

HAS NAMED MARIA CALDERA LOCATED AT THE AFORESAID ADDRESS
AS ITS REGISTERED AGENT TO ACCEPT SERVICE OF PROCESS
WHITIN THIS STATE.

ACKNOWLEDGEMENT

HAVING BEEN NAMED REGISTERED AGENT AND TO ACCEPT SERVICE
OF THE PROCESS FOR THE ABOVE STATED CORPORATION AT THE
PLACE DESIGNATED IN THIS CERTIFICATE, AND BEEN FAMILIAR
WITH THE OBLIGATIONS OF THAT POSITION, I HEREBY ACCEPT
TO ACT IN THIS CAPACITIES, AND AGREE TO COMPLY WITH THE
PROVISIONS OF THE FLORIDA LAW IN KEEPING OPEN SAID OFFICE.

Maria Caldera
MARIA CALDERA
REGISTERED AGENT

FILED
SEP 12 11:15
TALLAHASSEE, FLORIDA
SECRETARY OF STATE