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GILBERT C. BETZ
ALSO MEMBER OF THE BAR

September 5, 1996

Florida Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

Re: Articles of Incorporation:
M & R JAGUAR REPAIRS, INC.

EXPIRATION DATE
9-5-96

7000001942457
-09/09/96--01044--017
***122.50 ***122.50

Dear Sir or Madam:

Enclosed please find Articles of Incorporation for the above named corporation along with our check in the amount of \$122.50 representing filing fee, registered agent designation and certified copy fee. Please return a certified copy of the Articles to our offices.

If you have any questions or further information is needed, please do not hesitate to contact me.

Thank your for your help in this matter.

Very truly yours,

Gilbert C. Betz

GCB:nr

Enclosures

P. O. Box 6327

SEP 9 1996

ARTICLES OF INCORPORATION
of
M & R JAGUAR REPAIRS, INC.

The undersigned hereby adopts the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida:

ARTICLE I
Corporate Name

The name of this corporation is M & R JAGUAR REPAIR, INC. (which is hereinafter called the "Corporation").

ARTICLE II
Commencement and Duration

The Corporation is to commence its corporate existence on the date of subscription and acknowledgement of these Articles of Incorporation and shall exist perpetually thereafter until dissolved according to law. If these Articles are not received by the Secretary of State's office within the time required by law, then existence shall commence on the date of filing with the Secretary of State's office.

ARTICLE III
Purpose

The general nature of the business to be transacted by the Corporation and the objects and purposes of this Corporation shall be to maintain a service and repair operation for automobiles and other motor vehicles, to include restoration and sale of automobiles and other motor vehicles and the wholesale and retail sale of automobile and motor vehicle parts and accessories; and to do whatever may be necessary and convenient to carry on such business and to accomplish such objects as may be incident thereto. In furtherance of the objects and purposes of this Corporation, the Corporation shall also be able to own real or personal property, enter into contracts, and carry on any business necessary or incidental to the accomplishment or furtherance of the objects and purposes of the Corporation. Further, the Corporation shall be able to invest and reinvest its funds in real estate, mortgages, stocks, bonds, or any other type of investment.

In addition to the aforementioned, in furtherance of the purposes and objects of the Corporation, the Corporation shall do and perform any other acts or things, and exercise any and all powers which a co-partnership or natural person could do and exercise, and which are now, or hereafter may be, authorized by law, and generally do and perform any and all things necessary or incidental to the performing of such acts and things. The Corporation shall further have the power to engage in any activity or business permitted under the laws of the United

Staton and under the laws of the State of Florida.

ARTICLE IV
Stated Capital

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time is One Hundred (100) shares of Common Stock, having a par value of one dollar (\$1.00) per share.

Each outstanding share shall be entitled to one vote on each matter submitted to a vote at a meeting of the shareholders.

The shares of stock may be issued for such consideration, having a value not less than the par value of the shares issued therefor, as is determined from time to time by the Board of Directors, to be paid, in whole or in part, in cash or other property, tangible or intangible, or in labor or services actually performed for the Corporation. Shares may not be issued until the full amount of the consideration therefor has been paid. Thereafter, such shares shall be deemed to be fully paid and non-assessable.

ARTICLE V
Board of Directors

All corporate powers shall be exercised by and under the authority of, and the business and affairs of the Corporation shall be managed under the direction of, the Board of Directors.

The Corporation shall have one (2) director(s) initially. The number of directors may thereafter be increased or decreased from time to time in accordance with the By-Laws of the Corporation.

The name and street address of the initial director who shall hold office until their successor(s), who shall be chosen at the first meeting of the stockholders, have qualified, shall be:

<u>Name</u>	<u>Address</u>
Miguel A. Poveda	225 Candia Avenue Coral Gables, Florida 33134
Rickie H. Ebanks	17760 SW 176 Street Miami, Florida 33187

ARTICLE VI
Indemnification

The Corporation shall indemnify any present or former officer or director, or person exercising powers and duties of a director, to the full extent now or here after permitted by law.

ARTICLE VII
Amendment

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by them to the stockholders and approved at a stockholders meeting by at least a majority of the stock entitled to vote, unless all of the directors and all of the stockholders sign a written statement manifesting their intention that a certain amendment of these Articles of Incorporation be made.

ARTICLE VIII
Incorporators

The name and address of the persons signing these Articles of Incorporation as the incorporator(s) is:

<u>Name</u>	<u>Address</u>
Miguel A. Poveda	225 Candia Avenue Coral Gables, Florida 33134
Rickie H. Ebanks	1776 SW 176 Street Miami, Florida 33187

ARTICLE IX
TRANSACTIONS WITH RELATED PARTIES

Subject to the provisions of the Florida General Corporation Act, no contract or other transaction between this Corporation and any other corporation shall be affected by the fact that any director or officer of this Corporation is interested in, or is a director or officer of, such other corporation, and any director or officer, individually or jointly may be a party to, or may be interested in any contract or transaction of this Corporation or in which this Corporation is interested; and no contract or other transaction in this Corporation with person or firm or corporation shall be affected by the fact that any director or officer of this Corporation is a party in any way connected with such person, firm or corporation and every person who may become a director or officer of this Corporation is hereby relieved from any liability that might otherwise exist from contracting with this Corporation for the benefit of himself or any firm, association, or corporation in which he may be in any way interested.

ARTICLE X
Initial/Principal Office and Registered Agent

The street address of the initial and principal office of the Corporation is 220 Granello Avenue, Miami, Florida 33146. The mailing address of the initial and principal office is 220 Granello Avenue, Miami, Florida 33146. The name of the initial registered agent of the Corporation is Gilbert C. Botz, Esq., whose address is as follows:

Suite 120
2025 S.W. 32nd Avenue
Miami, Florida 33145

The Board of Directors from time to time may designate a different registered agent or move the registered office to any other address in the State of Florida.

IN WITNESS WHEREOF, the undersigned, as incorporator(s), hereby execute these Articles of Incorporation, this 5th day of September, 1996.

Miguel A. Poveda
Miguel A. Poveda
Incorporator

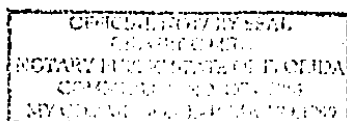
Rickie H. Ebanks
Rickie H. Ebanks
Incorporator

STATE OF FLORIDA)
) ss.
COUNTY OF DADE)

Before me, the undersigned authority, an officer duly authorized to administer oaths and take acknowledgements, personally appeared Miguel A. Poveda and Rickie H. Ebanks, known to me, or who provided _____, as identification and who executed the foregoing Articles of Incorporation of M & R JAGUAR REPAIRS, INC., and they acknowledged before me that they executed the same freely and voluntarily for the purposes therein expressed.

Witness my hand and official seal this 5th day of September 1996, at Miami, Dade County, Florida.

My Commission Expires:



BY: Gilbert C. Botz

Name: Gilbert C. Botz
Notary Public, State of
Florida at Large

CERTIFICATE DESIGNATING
REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Section 607.325, Florida Statutes, the undersigned corporation, organized under the laws of the State of Florida, submits the following statement in designating the registered office/registered agent, in the State of Florida.

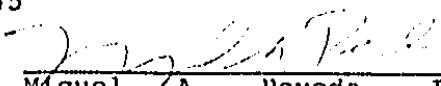
1. The name and the address of the Corporation is:

M & R JAGUARS REPAIRS, INC.
220 Granolllo Avenue
Miami, Florida 33146

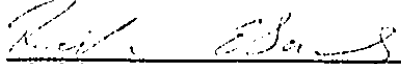
2. The name and address of the registered agent and his office is:

GILBERT C. BETZ, ESQ.
Suite 120
2025 S.W. 32nd Avenue
Miami, Florida 33145

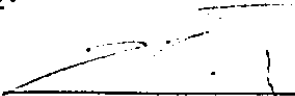
Dated: September 5, 1996


Miguel A. Poveda, Incorporator -
Initial Director

Dated: September 5, 1996


Rickie H. Ebanks, Incorporator -
Initial Director

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, M & R JAGUAR REPAIRS, INC., AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I ACCEPT THE DUTIES AND OBLIGATIONS OF SECTION 607.325, FLORIDA STATUTES.


Gilbert C. Betz, Esq., Registered Agent
of M & R JAGUAR REPAIRS, INC.

Dated: September 5, 1996