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To:

Division of Corporations

Fax Number

: (850)617-6380

From:

Account Name : C T CORPORATION SYSTEM

Account Number : FCA000000023 Phone : (614)280-3338 Fax Number : (954)208-0845

DISSOLUTION OR WITHDRAWAL DAVID DOUGLAS ASSOCIATES, INC.

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ARTICLES OF DISSOLUTION

Pursuant to Section 607.1403, Florida Statutes, this Florida profit corporation submits the following articles of dissolution:

- The name of the corporation as currently filed with the Florida Department of State is 1. David Douglass Associates, Inc.
 - 2. The document number of the corporation is P96000069868.
 - 3. Dissolution was authorized on December 1, 2020.
- Dissolution was approved by the sole shareholder, with the number of votes cast for dissolution sufficient for approval.
 - 5. These Articles of Dissolution are effective as of December 31, 2020, at 11:59:59 p.m.

[SignatureSignature Page Follows]

From: Kimberty Laughrey

These Articles of Dissolution are executed this 1st day of December, 2020.

DAVID DOUGLAS ASSOCIATES, INC.

Name: Julia Stutz Title: Secretary

506176380 -

Notice of Corporation Dissolution

This notice is submitted by the dissolved corporation named below for resolution of payment of unknown claims against this corporation as provided in s. 607.1407, F.S.

Name of Corporation: David Douglass Associates, Inc.

The above-named corporation is the subject of dissolution and the effective date of the dissolution is December 31, 2020.

Claims must be in writing and include the name and address of the claimant, the amount of the claim, and a short summary of the basis for the claim.

Mailing address where written claims can be sent:

David Douglas Associates, Inc. c/o Cardno, Inc. Attn: General Counsel 8310 S. Valley Hwy Englewood CO 80112

A claim against the above-named corporation shall be barred unless a proceeding to enforce the claim is commenced within four (4) years after the filing of this notice.

DAVID DOUGLASS ASSOCIATES, INC.